

Form **990**

**Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.  
Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2020**  
Open to Public Inspection

Department of the Treasury  
Internal Revenue Service

**A For the 2020 calendar year, or tax year beginning** 07/01/20 , **and ending** 06/30/21

<b>B</b> Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	<b>C</b> Name of organization Tanner Medical Center, Inc.		<b>D</b> Employer identification number 58-1790149
	Doing business as 705 Dixie Street		Telephone number 770-836-9580
Number and street (or P.O. box if mail is not delivered to street address) 705 Dixie Street		Room/suite	Gross receipts \$ 482,277,573
City or town, state or province, country, and ZIP or foreign postal code Carrollton GA 30117-3818		<b>H(a)</b> Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No <b>H(b)</b> Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. See instructions	
<b>F</b> Name and address of principal officer: Loy Howard 705 Dixie Street Carrollton GA 30117-3818		<b>I</b> Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) ( ) (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527	
<b>J</b> Website: <a href="http://www.tanner.org">www.tanner.org</a>		<b>H(c)</b> Group exemption number	
<b>K</b> Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other		<b>L</b> Year of formation: 1988 <b>M</b> State of legal domicile: GA	

**Part I Summary**

<b>Activities &amp; Governance</b>	1 Briefly describe the organization's mission or most significant activities: See Schedule O			
	2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.			
	3	Number of voting members of the governing body (Part VI, line 1a)	11	
	4	Number of independent voting members of the governing body (Part VI, line 1b)	9	
	5	Total number of individuals employed in calendar year 2020 (Part V, line 2a)	4068	
	6	Total number of volunteers (estimate if necessary)	79	
	7a	Total unrelated business revenue from Part VIII, column (C), line 12	973,158	
7b	Net unrelated business taxable income from Form 990-T, Part I, line 11	536,788		
<b>Revenue</b>			Prior Year	Current Year
	8	Contributions and grants (Part VIII, line 1h)	19,975,354	8,915,068
	9	Program service revenue (Part VIII, line 2g)	269,104,723	303,498,119
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	22,220,153	23,136,237
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	72,970,415	76,493,633
12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	384,270,645	412,043,057	
<b>Expenses</b>	13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)		1,566,701	1,348,829
	14 Benefits paid to or for members (Part IX, column (A), line 4)			0
	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		149,078,058	156,859,046
	16a Professional fundraising fees (Part IX, column (A), line 11e)			0
	16b Total fundraising expenses (Part IX, column (D), line 25)		0	
17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	174,959,714	202,556,922	
18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	325,604,473	360,764,797	
19	Revenue less expenses. Subtract line 18 from line 12	58,666,172	51,278,260	
<b>Net Assets or Fund Balances</b>	20 Total assets (Part X, line 16)		Beginning of Current Year	End of Year
	21 Total liabilities (Part X, line 26)		876,761,987	1025880697
	22 Net assets or fund balances. Subtract line 21 from line 20		280,378,860	319,542,032
		596,383,127	706,338,665	

**Part II Signature Block**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

<b>Sign Here</b>	Signature of officer		Date
	Carol Crews		CFO
Type or print name and title			
<b>Paid Preparer Use Only</b>	Print/Type preparer's name	Preparer's signature	Date
	Jacqueline G. Atkins		Check <input type="checkbox"/> if self-employed PTIN P00861721
	Firm's name	Firm's EIN	Phone no.
Draffin & Tucker LLP		58-0914992	229-883-7878
PO Box 71309			
Firm's address			
Albany, GA 31708-1309			

May the IRS discuss this return with the preparer shown above? See instructions  Yes  No

For Paperwork Reduction Act Notice, see the separate instructions.

**Part III Statement of Program Service Accomplishments**

Check if Schedule O contains a response or note to any line in this Part III

**1** Briefly describe the organization's mission:

See Schedule O

Public Inspection Copy

**2** Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?  Yes  No

If "Yes," describe these new services on Schedule O.

**3** Did the organization cease conducting, or make significant changes in how it conducts, any program services?  Yes  No

If "Yes," describe these changes on Schedule O.

**4** Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

**4a** (Code: ) (Expenses \$ 259,410,546 including grants of \$ 1,348,829 ) (Revenue \$ 377,936,813 )

See Schedule O

**4b** (Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ )

N/A

**4c** (Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ )

N/A

**4d** Other program services (Describe on Schedule O.)

(Expenses \$ including grants of \$ ) (Revenue \$ )

**4e** Total program service expenses **▶** 259,410,546

**Part IV Checklist of Required Schedules**

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	X	
2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	X	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I		X
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	X	
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III		X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I		X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II		X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III		X
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV		X
10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If "Yes," complete Schedule D, Part V	X	
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	X	
b Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII		X
c Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII		X
d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	X	
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	X	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	X	
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII		X
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	X	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E		X
14a Did the organization maintain an office, employees, or agents outside of the United States?		X
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV		X
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV		X
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV		X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I See instructions		X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II		X
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III		X
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	X	
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	X	
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	X	

**Part IV Checklist of Required Schedules (continued)**

	Yes	No
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III		X
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	X	
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	X	
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		X
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		X
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		X
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I		X
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I		X
26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II		X
27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III		X
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions):		
a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV		X
b A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV		X
c A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV	X	
29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M		X
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M		X
31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II		X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	X	
34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	X	
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?	X	
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	X	
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2		X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI		X
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O.	X	

**Part V Statements Regarding Other IRS Filings and Tax Compliance**

Check if Schedule O contains a response or note to any line in this Part V

	Yes	No
1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		
b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable		
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?		

1a	315
1b	0

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

Table with columns for question number, question text, and Yes/No columns. Includes questions 2a through 16 regarding employee counts, tax filings, and charitable contributions.

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI

**Section A. Governing Body and Management**

		Yes	No
<b>1a</b>	Enter the number of voting members of the governing body at the end of the tax year. If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.		
<b>1b</b>	Enter the number of voting members included on line 1a, above, who are independent		
<b>2</b>	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		X
<b>3</b>	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?	X	
<b>4</b>	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		X
<b>5</b>	Did the organization become aware during the year of a significant diversion of the organization's assets?		X
<b>6</b>	Did the organization have members or stockholders?		X
<b>7a</b>	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?		X
<b>7b</b>	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?		X
<b>8</b>	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
<b>8a</b>	The governing body?	X	
<b>8b</b>	Each committee with authority to act on behalf of the governing body?	X	
<b>9</b>	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O		X

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
<b>10a</b>	Did the organization have local chapters, branches, or affiliates?	X	
<b>10b</b>	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	X	
<b>11a</b>	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	X	
<b>12a</b>	Did the organization have a written conflict of interest policy? If "No," go to line 13	X	
<b>12b</b>	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	X	
<b>12c</b>	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	X	
<b>13</b>	Did the organization have a written whistleblower policy?	X	
<b>14</b>	Did the organization have a written document retention and destruction policy?	X	
<b>15</b>	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
<b>15a</b>	The organization's CEO, Executive Director, or top management official	X	
<b>15b</b>	Other officers or key employees of the organization	X	
<b>16a</b>	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		X
<b>16b</b>	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?		

**Section C. Disclosure**

**17** List the states with which a copy of this Form 990 is required to be filed ▶ GA

**18** Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.  
 Own website  Another's website  Upon request  Other (explain on Schedule O)

**19** Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

**20** State the name, address, and telephone number of the person who possesses the organization's books and records ▶  
 Carol Crews 705 Dixie Street  
 Carrollton GA 30117-3818 770-836-9580

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
  - List the organization's **five current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
  - List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
  - List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.
- See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)					(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee			
(1) Daniel Jackson Chairman	1.00 3.00	X		X			0	0	0
(2) Jeffrey Lindsey Vice Chairman	DMD 1.00 2.00	X		X			0	0	0
(3) Mary Covington Secretary	1.00 2.00	X		X			0	0	0
(4) Gelon Wasdin Treasurer	1.00 2.00	X		X			0	0	0
(5) Frederick O'Neal Director	1.00 1.00	X					0	0	0
(6) Steve Adams Director	1.00 2.00	X					0	0	0
(7) Anna Berry Director	1.00 2.00	X					0	0	0
(8) Howard Ray Director	1.00 2.00	X					0	0	0
(9) Lynn Clarke Director	1.00 2.00	X					0	0	0
(10) Timothy Warren Director	1.00 2.00	X					0	0	0
(11) Chris Arant, MD Director	1.00 41.00	X					0	1,162,620	23,122

**Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)**

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(12) Denise Taylor	23.00 CCH 18.00			X				229,637	169,732	14,264
(13) Greg Schulenourg	23.00 CIO/COO 18.00				X			563,539	187,846	47,715
(14) Deborah Matthews	23.00 CNO 18.00				X			284,819	210,517	44,986
(15) Susan Fox	23.00 SVP, TMG 18.00				X			318,093	235,112	27,103
(16) Wayne Senfeld	23.00 Sr. VP, Bus Dev 18.00			X				331,148	244,761	25,406
(17) Quiana Scotland, M.D.	40.00 Physician 0.00					X		545,351	0	20,495
(18) Alyssia Howard, M.D.	40.00 Physician 0.00					X		599,153	0	15,698
(19) Carol Crews	23.00 CFO 20.00			X				425,991	314,862	25,109
<b>1b Subtotal</b>								<b>3,297,731</b>	<b>2,525,450</b>	<b>243,898</b>
<b>c Total from continuation sheets to Part VII, Section A</b>								<b>4,635,470</b>	<b>1,933,507</b>	<b>292,112</b>
<b>d Total (add lines 1b and 1c)</b>								<b>7,933,201</b>	<b>4,458,957</b>	<b>536,010</b>

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **▶ 272**

	Yes	No
<b>3</b> Did the organization list any <b>former</b> officer, director, trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	X	
<b>4</b> For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	X	
<b>5</b> Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	X	

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
Aya Healthcare, Inc. Dallas TX 75312	Dept 3519, P O Box 12351 Nursing Service	13,244,147
R.K. Redding Construction, Inc. Bremen GA 30110-2278	P O Box 426, 412 Sangamore Rd Construction	6,492,552
Epic Systems Corporation Milwaukee WI 53288	PO Box 88314 Software Svcs	6,235,922
Apogee Medical Management Scottsdale AZ 85254	15059 N. Scottsdale Rd Suite 600 Physicians	5,260,356
Ra-Lin & Associates, Inc. Carrollton GA 30117-8756	101 Parkwood Circle Construction	5,201,883

**2** Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **▶ 126**



**Part VIII Statement of Revenue**

Check if Schedule O contains a response or note to any line in this Part VIII

		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514	
<b>Contributions, Gifts, Grants and Other Similar Amounts</b>	<b>1a</b> Federated campaigns					
	<b>1b</b> Membership dues					
	<b>1c</b> Fundraising events					
	<b>1d</b> Related organizations	484,232				
	<b>1e</b> Government grants (contributions)	8,405,836				
	<b>1f</b> All other contributions, gifts, grants, and similar amounts not included above	25,000				
	<b>1g</b> Noncash contributions included in lines 1a-1f	\$				
	<b>h Total.</b> Add lines 1a-1f	8,915,068				
<b>Program Service Revenue</b>	<b>2a</b> Net Patient Service Revenue	Business Code 623000 302,909,978	302,909,978			
	<b>b</b> Reference Lab	621500 588,141		588,141		
	<b>c</b>					
	<b>d</b>					
	<b>e</b>					
	<b>f</b> All other program service revenue					
	<b>g Total.</b> Add lines 2a-2f	303,498,119				
<b>Other Revenue</b>	<b>3</b> Investment income (including dividends, interest, and other similar amounts)		15,735,614		15,735,614	
	<b>4</b> Income from investment of tax-exempt bond proceeds					
	<b>5</b> Royalties					
	<b>6a</b> Gross rents	(i) Real				
		(ii) Personal				
		<b>6b</b> Less: rental expenses				
	<b>6c</b> Rental inc. or (loss)					
	<b>d</b> Net rental income or (loss)					
	<b>7a</b> Gross amount from sales of assets other than inventory	(i) Securities	77,089,428			
		(ii) Other	545,711			
		<b>7b</b> Less: cost or other basis and sales exps.	69,708,600	525,916		
		<b>7c</b> Gain or (loss)	7,380,828	19,795		
	<b>d</b> Net gain or (loss)		7,400,623		7,400,623	
	<b>8a</b> Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18	<b>8a</b>				
		<b>8b</b> Less: direct expenses				
<b>c</b> Net income or (loss) from fundraising events						
<b>9a</b> Gross income from gaming activities. See Part IV, line 19	<b>9a</b>					
	<b>9b</b> Less: direct expenses					
	<b>c</b> Net income or (loss) from gaming activities					
<b>10a</b> Gross sales of inventory, less returns and allowances	<b>10a</b>					
	<b>10b</b> Less: cost of goods sold					
	<b>c</b> Net income or (loss) from sales of inventory					
<b>Miscellaneous Revenue</b>	<b>11a</b> Shared service revenue	Business Code 621990 71,450,502	71,450,502			
	<b>b</b> Property management fee	531310 1,816,177	1,816,177			
	<b>c</b> Miscellaneous	722514 943,662	943,662			
	<b>d</b> All other revenue	621990 2,283,292	816,494	385,017	1,081,781	
	<b>e Total.</b> Add lines 11a-11d	76,493,633				
	<b>12 Total revenue.</b> See instructions	412,043,057	377,936,813	973,158	24,218,018	

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	1,348,829	1,348,829		
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	4,746,491		4,746,491	
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	597,960		597,960	
7 Other salaries and wages	110,036,898	77,435,550	32,601,348	
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	4,141,639	3,217,703	923,936	
9 Other employee benefits	29,180,212	28,999,535	180,677	
10 Payroll taxes	8,155,846	6,226,593	1,929,253	
11 Fees for services (nonemployees):				
a Management	591,242		591,242	
b Legal	1,118,478		1,118,478	
c Accounting	342,188		342,188	
d Lobbying	261,491		261,491	
e Professional fundraising services. See Part IV, line 17				
f Investment management fees	628,485		628,485	
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.)	58,019,425	42,341,759	15,677,666	
12 Advertising and promotion	1,632,030	930,635	701,395	
13 Office expenses	51,967,355	47,378,999	4,588,356	
14 Information technology				
15 Royalties				
16 Occupancy	9,430,054	7,879,753	1,550,301	
17 Travel	141,676	68,828	72,848	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	315,774	91,394	224,380	
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	28,368,018	17,376,683	10,991,335	
23 Insurance	3,251,663	22,291	3,229,372	
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a Repairs and maintenance	19,998,501	2,387,947	17,610,554	
b Medical supplies	19,178,726	19,178,726		
c Licenses	4,133,409	3,858,569	274,840	
d Miscellaneous	2,236,822	655,995	1,580,827	
e All other expenses	941,585	10,757	930,828	
25 Total functional expenses. Add lines 1 through 24e	360,764,797	259,410,546	101,354,251	0
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720)				

**Part X Balance Sheet**

Check if Schedule O contains a response or note to any line in this Part X

		(A)		(B)
		Beginning of year		End of year
<b>Assets</b>	1 Cash—non-interest-bearing	53,088,790	1	54,172,978
	2 Savings and temporary cash investments	90,449,084	2	251,743,222
	3 Pledges and grants receivable, net		3	
	4 Accounts receivable, net	46,406,959	4	50,093,647
	5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		5	
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
	7 Notes and loans receivable, net	3,032,470	7	2,817,642
	8 Inventories for sale or use	5,979,280	8	7,111,800
	9 Prepaid expenses and deferred charges	7,514,071	9	8,518,018
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 448,328,392		
	b Less: accumulated depreciation	10b 236,020,726		
	11 Investments—publicly traded securities	227,969,293	10c	212,307,666
	12 Investments—other securities. See Part IV, line 11	245,655,753	11	321,620,623
	13 Investments—program-related. See Part IV, line 11	5,106,441	12	6,326,027
	14 Intangible assets		13	
	15 Other assets. See Part IV, line 11	91,559,846	14	111,169,074
16 <b>Total assets.</b> Add lines 1 through 15 (must equal line 33)	876,761,987	15	1025880697	
<b>Liabilities</b>	17 Accounts payable and accrued expenses	44,774,152	16	54,076,059
	18 Grants payable		17	
	19 Deferred revenue		18	
	20 Tax-exempt bond liabilities	190,497,448	19	214,332,180
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		20	
	22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		21	
	23 Secured mortgages and notes payable to unrelated third parties	21,228,276	22	19,260,004
	24 Unsecured notes and loans payable to unrelated third parties		23	
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	23,878,984	24	31,873,789
	26 <b>Total liabilities.</b> Add lines 17 through 25	280,378,860	25	319,542,032
<b>Net Assets or Fund Balances</b>	<b>Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.</b>			
	27 Net assets without donor restrictions	584,120,130	26	688,553,113
	28 Net assets with donor restrictions	12,262,997	27	17,785,552
	<b>Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.</b>			
	29 Capital stock or trust principal, or current funds		28	
	30 Paid-in or capital surplus, or land, building, or equipment fund		29	
	31 Retained earnings, endowment, accumulated income, or other funds		30	
	32 Total net assets or fund balances	596,383,127	31	706,338,665
33 <b>Total liabilities and net assets/fund balances</b>	876,761,987	32	1025880697	

**Part XI Reconciliation of Net Assets**

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	412,043,057
2	Total expenses (must equal Part IX, column (A), line 25)	2	360,764,797
3	Revenue less expenses. Subtract line 2 from line 1	3	51,278,260
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	596,883,127
5	Net unrealized gains (losses) on investments	5	58,407,078
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	270,200
9	Other changes in net assets or fund balances (explain on Schedule O)	9	
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	706,338,665

**Part XII Financial Statements and Reporting**

Check if Schedule O contains a response or note to any line in this Part XII

	Yes	No
1 Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		X
b Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	X	
c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.	X	
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	X	
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits	X	

**Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)**

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(20) Ben Camp, M.D. VP, Medical Affairs	23.00 18.00			X			488,932	361,385	27,793	
(21) Tunicia Giron, MD Physician	40.00 0.00				X		572,425	0	24,296	
(22) William Hines Contract CAO-left '20	10.00 31.00		X				629,486	209,829	0	
(23) William Waters, M.D. Former CMO	0.00 0.00					X	264,253	195,318	0	
(24) Loy Howard CEO	23.00 20.00			X			1,251,698	925,167	179,280	
(25) Paul Perrotti Past COO (left 1/20)	23.00 17.00					X	327,152	241,808	11,402	
(26) Ryan Cortez, M.D. Physician	40.00 0.00				X		558,017	0	20,794	
(27) Michael Hamner, M.D. Physician	40.00 0.00				X		543,507	0	28,547	
<b>1b Subtotal</b>							<b>4,635,470</b>	<b>1,933,507</b>	<b>292,112</b>	
<b>c Total from continuation sheets to Part VII, Section A</b>										
<b>d Total (add lines 1b and 1c)</b>										

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶

	Yes	No
<b>3</b> Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual		
<b>4</b> For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual		
<b>5</b> Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person		

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

**2** Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶

**SCHEDULE A**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2020**

Open to Public  
Inspection

Name of the organization

Tanner Medical Center, Inc

Employer identification number

58-1790149

**Part I Reason for Public Charity Status.** (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1  A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2  A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990 or 990-EZ).)
- 3  A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4  A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state: .....
- 5  An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6  A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7  An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8  A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9  An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: .....
- 10  An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11  An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12  An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
  - a  **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
  - b  **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
  - c  **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
  - d  **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
  - e  Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
  - f Enter the number of supported organizations .....
  - g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
(A)						
(B)						
(C)						
(D)						
(E)						
<b>Total</b>						

**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**  
 (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ▶	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 <b>Total.</b> Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 <b>Public support.</b> Subtract line 5 from line 4.						

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ▶	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
7 Amounts from line 4						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11 <b>Total support.</b> Add lines 7 through 10						

12 Gross receipts from related activities, etc. (see instructions) 12

13 **First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

**Section C. Computation of Public Support Percentage**

- 14 Public support percentage for 2020 (line 6, column (f) divided by line 11, column (f)) 14 %
- 15 Public support percentage from 2019 Schedule A, Part II, line 14 15 %
- 16a **33 1/3% support test—2020.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization
- b **33 1/3% support test—2019.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization
- 17a **10%-facts-and-circumstances test—2020.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization
- b **10%-facts-and-circumstances test—2019.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization
- 18 **Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ▶	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ▶	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						

14 **First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

**Section C. Computation of Public Support Percentage**

15 Public support percentage for 2020 (line 8, column (f), divided by line 13, column (f))	15	%
16 Public support percentage from 2019 Schedule A, Part III, line 15	16	%

**Section D. Computation of Investment Income Percentage**

17 Investment income percentage for 2020 (line 10c, column (f), divided by line 13, column (f))	17	%
18 Investment income percentage from 2019 Schedule A, Part III, line 17	18	%

19a **33 1/3% support tests—2020.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

b **33 1/3% support tests—2019.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

20 **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions



**Part IV Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

	Yes	No
<b>1</b> Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
<b>2</b> Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
<b>3a</b> Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer lines 3b and 3c below.</i>		
<b>b</b> Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
<b>c</b> Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
<b>4a</b> Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.</i>		
<b>b</b> Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
<b>c</b> Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
<b>5a</b> Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
<b>b</b> <b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
<b>c</b> <b>Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?		
<b>6</b> Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
<b>7</b> Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
<b>8</b> Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
<b>9a</b> Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
<b>b</b> Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
<b>c</b> Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
<b>10a</b> Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>		
<b>b</b> Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

**Part IV Supporting Organizations (continued)**

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described in lines 11b and 11c below, the governing body of a supported organization?	11a	
b A family member of a person described in line 11a above?	11b	
c A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.	11c	

**Section B. Type I Supporting Organizations**

	Yes	No
1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1	
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.	2	

**Section C. Type II Supporting Organizations**

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1	

**Section D. All Type III Supporting Organizations**

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1	
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2	
3 By reason of the relationship described in line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3	

**Section E. Type III Functionally-Integrated Supporting Organizations**

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.			
b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.			
c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).			
2 Activities Test. Answer lines 2a and 2b below.		Yes	No
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
b Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3 Parent of Supported Organizations. Answer lines 3a and 3b below.			
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI.	3a		
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

1  Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A – Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3.	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	<b>Adjusted Net Income</b> (subtract lines 5, 6, and 7 from line 4)	8	

Section B – Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	<b>Total</b> (add lines 1a, 1b, and 1c)	1d	
e	<b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d.	3	
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 0.035.	6	
7	Recoveries of prior-year distributions	7	
8	<b>Minimum Asset Amount</b> (add line 7 to line 6)	8	

Section C – Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1	
2	Enter 0.85 of line 1.	2	
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3	
4	Enter greater of line 2 or line 3.	4	
5	Income tax imposed in prior year	5	
6	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6	

7  Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)**

Section D – Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required—provide details in Part VI)	
6 Other distributions (describe in Part VI). See instructions.	
7 <b>Total annual distributions.</b> Add lines 1 through 6.	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.	
9 Distributable amount for 2020 from Section C, line 6	
10 Line 8 amount divided by line 9 amount	

Section E – Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2020	(iii) Distributable Amount for 2020
1 Distributable amount for 2020 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2020 (reasonable cause required—explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2020			
a From 2015			
b From 2016			
c From 2017			
d From 2018			
e From 2019			
f <b>Total</b> of lines 3a through 3e			
g Applied to underdistributions of prior years			
h Applied to 2020 distributable amount			
i Carryover from 2015 not applied (see instructions)			
j <b>Remainder.</b> Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2020 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2020 distributable amount			
c <b>Remainder.</b> Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2020, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions.			
6 Remaining underdistributions for 2020 Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions.			
7 <b>Excess distributions carryover to 2021.</b> Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2016			
b Excess from 2017			
c Excess from 2018			
d Excess from 2019			
e Excess from 2020			

**Part VI** **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also, complete this part for any additional information. (See instructions.)

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**Schedule B**  
(Form 990, 990-EZ,  
or 990-PF)  
Department of the Treasury  
Internal Revenue Service

**Schedule of Contributors**

OMB No. 1545-0047

**2020**

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

Name of the organization

Employer identification number

Tanner Medical Center, Inc

58-1790149

Organization type (check one):

## Filers of:

## Section:

Form 990 or 990-EZ

 501(c)( 3 ) (enter number) organization 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation 527 political organization

Form 990-PF

 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundationCheck if your organization is covered by the **General Rule** or a **Special Rule**.**Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.**General Rule**

- For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

**Special Rules**

- For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33<sup>1</sup>/<sub>3</sub>% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.
- For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ..... ▶ \$ .....

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

Name of organization **Tanner Medical Center, Inc** Employer identification number **58-1790149**

**Part I Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$ 484,232	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
2		\$ 3,493,447	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
3		\$ 4,356,098	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
4		\$ 505,919	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
5		\$ 25,000	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
6		\$ 50,372	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

OMB No. 1545-0047

2020

Open to Public Inspection

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527
Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.
Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes" on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 4b (Political Campaign Activities), then
Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
Section 527 organizations: Complete Part I-A only.
If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then
Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.
If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then
Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of organization Tanner Medical Center, Inc Employer identification number 58-1790149

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV. (See instructions for definition of "political campaign activities")
2 Political campaign activity expenditures (See instructions) \$
3 Volunteer hours for political campaign activities (See instructions)

Part I-B Complete if the organization is exempt under section 501(c)(3).

- 1 Enter the amount of any excise tax incurred by the organization under section 4955 \$
2 Enter the amount of any excise tax incurred by organization managers under section 4955 \$
3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Yes No
4a Was a correction made? Yes No
b If "Yes," describe in Part IV.

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities \$
2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities \$
3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b \$
4 Did the filing organization file Form 1120-POL for this year? Yes No
5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

Table with 5 columns: (a) Name, (b) Address, (c) EIN, (d) Amount paid from filing organization's funds, (e) Amount of political contributions received and promptly and directly delivered to a separate political organization. Rows 1-6.



**Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).**

- A** Check  if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).  
**B** Check  if the filing organization checked box "A" and "limited control" provisions apply.

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**Limits on Lobbying Expenditures**  
 (The term "expenditures" means amounts paid or incurred.)

	(a) Filing organization's totals	(b) Affiliated group totals												
<b>1a</b> Total lobbying expenditures to influence public opinion (grassroots lobbying) .....														
<b>b</b> Total lobbying expenditures to influence a legislative body (direct lobbying) .....														
<b>c</b> Total lobbying expenditures (add lines 1a and 1b) .....														
<b>d</b> Other exempt purpose expenditures .....														
<b>e</b> Total exempt purpose expenditures (add lines 1c and 1d) .....														
<b>f</b> Lobbying nontaxable amount. Enter the amount from the following table in both columns.														
<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 50%;">If the amount on line 1e, column (a) or (b) is:</th> <th style="width: 50%;">The lobbying nontaxable amount is:</th> </tr> </thead> <tbody> <tr> <td>Not over \$500,000</td> <td>20% of the amount on line 1e.</td> </tr> <tr> <td>Over \$500,000 but not over \$1,000,000</td> <td>\$100,000 plus 15% of the excess over \$500,000.</td> </tr> <tr> <td>Over \$1,000,000 but not over \$1,500,000</td> <td>\$175,000 plus 10% of the excess over \$1,000,000.</td> </tr> <tr> <td>Over \$1,500,000 but not over \$17,000,000</td> <td>\$225,000 plus 5% of the excess over \$1,500,000.</td> </tr> <tr> <td>Over \$17,000,000</td> <td>\$1,000,000.</td> </tr> </tbody> </table>	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e.	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.	Over \$17,000,000	\$1,000,000.		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:													
Not over \$500,000	20% of the amount on line 1e.													
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.													
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.													
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.													
Over \$17,000,000	\$1,000,000.													
<b>g</b> Grassroots nontaxable amount (enter 25% of line 1f) .....														
<b>h</b> Subtract line 1g from line 1a. If zero or less, enter -0- .....														
<b>i</b> Subtract line 1f from line 1c. If zero or less, enter -0- .....														
<b>j</b> If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? .....		<input type="checkbox"/> Yes <input type="checkbox"/> No												

**4-Year Averaging Period Under Section 501(h)**

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) Total
<b>2a</b> Lobbying nontaxable amount					
<b>b</b> Lobbying ceiling amount (150% of line 2a, column (e))					
<b>c</b> Total lobbying expenditures					
<b>d</b> Grassroots nontaxable amount					
<b>e</b> Grassroots ceiling amount (150% of line 2d, column (e))					
<b>f</b> Grassroots lobbying expenditures					

**Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).**

For each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.

	(a)		(b)
	Yes	No	Amount
1 During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
a Volunteers?		X	
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	X		
c Media advertisements?		X	
d Mailings to members, legislators, or the public?		X	
e Publications, or published or broadcast statements?		X	
f Grants to other organizations for lobbying purposes?		X	
g Direct contact with legislators, their staffs, government officials, or a legislative body?	X		261,491
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		X	
i Other activities?	X		47,833
j Total. Add lines 1c through 1i			309,324
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		X	
b If "Yes," enter the amount of any tax incurred under section 4912			
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

**Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).**

	Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?	1	
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2	
3 Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year?	3	

**Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."**

1 Dues, assessments and similar amounts from members	1	
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
a Current year	2a	
b Carryover from last year	2b	
c Total	2c	
3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5 Taxable amount of lobbying and political expenditures (See instructions)	5	

**Part IV Supplemental Information**

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (See instructions); and Part II-B, line 1. Also, complete this part for any additional information.

Schedule C, Part II-B, Line 1  
 A portion of the annual membership fees paid to the Georgia Hospital Association is used for lobbying expenses to support and voice hospital concerns at the state level. Connect South and Live Oak Public Strategies are retained to help Tanner in the area of public affairs support with the state of Georgia. Brian Dill, along with a hired liaison, serves as

**Part IV** Supplemental Information *(continued)*

Tanner's Vice President over Government Relations whose duties include helping Tanner Health System stay abreast of legislative issues related to healthcare.

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SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization

Employer identification number

Tanner Medical Center, Inc

58-1790149



Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

Table with 2 columns: (a) Donor advised funds, (b) Funds and other accounts. Rows include: 1 Total number at end of year, 2 Aggregate value of contributions to (during year), 3 Aggregate value of grants from (during year), 4 Aggregate value at end of year, 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? (Yes/No), 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? (Yes/No)

Part II Conservation Easements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

Table with 2 columns: (a) Donor advised funds, (b) Funds and other accounts. Rows include: 1 Purpose(s) of conservation easements held by the organization (check all that apply), 2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. (2a Total number of conservation easements, 2b Total acreage restricted by conservation easements, 2c Number of conservation easements on a certified historic structure included in (a), 2d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register), 3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year, 4 Number of states where property subject to conservation easement is located, 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? (Yes/No), 6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year, 7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year, 8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? (Yes/No), 9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

Table with 2 columns: (a) Donor advised funds, (b) Funds and other accounts. Rows include: 1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items. 1b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenue included on Form 990, Part VIII, line 1, (ii) Assets included in Form 990, Part X. 2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items: a Revenue included on Form 990, Part VIII, line 1, b Assets included in Form 990, Part X.

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)**

- 3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):
- a  Public exhibition
  - b  Scholarly research
  - c  Preservation for future generations
  - d  Loan or exchange program
  - e  Other
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Yes  No

**Part IV Escrow and Custodial Arrangements.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  Yes  No
- b If "Yes," explain the arrangement in Part XIII and complete the following table:
- |                                 | Amount |
|---------------------------------|--------|
| c Beginning balance             | 1c     |
| d Additions during the year     | 1d     |
| e Distributions during the year | 1e     |
| f Ending balance                | 1f     |
- 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?  Yes  No
- b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII  Yes  No

**Part V Endowment Funds.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	12,262,997	11,624,737	10,766,811	8,237,661	7,228,875
b Contributions	4,044,069	1,344,454	1,412,001	3,138,455	1,905,178
c Net investment earnings, gains, and losses	2,103,405	-382,537	49,325	150,463	240,311
d Grants or scholarships	624,919	323,657	603,400	759,768	1,136,703
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance	17,785,552	12,262,997	11,624,737	10,766,811	8,237,661

- 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a Board designated or quasi-endowment  %
  - b Permanent endowment  37.82 %
  - c Term endowment  62.18 %
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- |                             | Yes    | No |
|-----------------------------|--------|----|
| (i) Unrelated organizations | 3a(i)  | X  |
| (ii) Related organizations  | 3a(ii) | X  |
- b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?  Yes  No
- 4 Describe in Part XIII the intended uses of the organization's endowment funds.

**Part VI Land, Buildings, and Equipment.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		14,851,216		14,851,216
b Buildings		223,948,283	109,360,967	114,587,316
c Leasehold improvements		6,252,495	1,853,979	4,398,516
d Equipment		198,836,354	124,805,780	74,030,574
e Other		4,440,044		4,440,044
<b>Total.</b> Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				212,307,666

**Part VII Investments – Other Securities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 12.)		

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**Part VIII Investments – Program Related.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 13.)		

**Part IX Other Assets.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) Due from related parties	66,286,761
(2) Beneficial interest in Foundation	22,348,483
(3) Other receivables	9,422,442
(4) Right of Use Leased Assets	9,261,030
(5) Bond issue costs	1,194,986
(6) Insurance receivable	1,043,960
(7) Accrued Income - Premier	921,423
(8) Due from third party payors	689,989
(9)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 15.)	111,169,074

**Part X Other Liabilities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) Medicare advance payments	21,083,271
(3) Operating lease liabilities	5,737,490
(4) Finance lease liabilities	3,684,521
(5) CARES Act Funding	1,311,344
(6) Due to third parties	57,163
(7)	
(8)	
(9)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 25.)	31,873,789

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements		1
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains (losses) on investments	2a	
b	Donated services and use of facilities	2b	
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII.)	2d	
e	Add lines 2a through 2d		2e
3	Subtract line 2e from line 1		3
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII.)	4b	
c	Add lines 4a and 4b		4c
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		5

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements		1
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a	Donated services and use of facilities	2a	
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII.)	2d	
e	Add lines 2a through 2d		2e
3	Subtract line 2e from line 1		3
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII.)	4b	
c	Add lines 4a and 4b		4c
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)		5

**Part XIII Supplemental Information.**

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Part V, Line 4 - Intended Uses for Endowment Funds

Endowment funds help support health care services including mammograms for the indigent, cancer patient assistance, capital improvements, education and scholarships, hospice care, cardiology assistance, and children's assistance.

Part X - FIN 48 Footnote

The Medical Center is a not-for-profit corporation that has been recognized as tax-exempt pursuant to Section 501(c)(3) of the Internal Revenue Code.

The Medical Center applies accounting policies that prescribe when to recognize and how to measure the financial statement effects of income tax

**Part XIII Supplemental Information (continued)**

positions taken or expected to be taken on its income tax returns. These rules require management to evaluate the likelihood that, upon examination by the relevant taxing jurisdictions, those income tax positions would be sustained. Based on that evaluation, the Medical Center only recognizes the maximum benefit of each income tax position that is more than 50% likely of being sustained. To the extent that all or a portion of the benefits of an income tax position are not recognized, a liability would be recognized for the unrecognized benefits, along with any interest and penalties that would result from disallowance of the position. Should any such penalties and interest be incurred, they would be recognized as operating expenses.

Based on the results of management's evaluation, no liability is recognized in the accompanying combined balance sheets for unrecognized income tax positions. Further, no interest or penalties have been accrued or charged to expense as of June 30, 2021 and 2020 or for the years then ended. The Medical Center's tax returns are subject to possible examination by the taxing authorities. For federal income tax purposes, the tax returns essentially remain open for possible examination for a period of three years after the respective filing deadlines of those returns.

Tanner Medical Group is part of a tax-exempt organization pursuant to Section 501(c)(3) of the Internal Revenue Code. The affiliated business services provided are, however, subject to unrelated business income taxes and a Form 990-T, Exempt Organization Business Income Tax Return is filed for these services.



**SCHEDULE H  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Hospitals**

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, question 20.**

▶ **Attach to Form 990.**

▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**

OMB No. 1545-0047

**2020**

**Open to Public Inspection**

Name of the organization

Employer identification number

Tanner Medical Center, Inc

58-1790149

**Part I Financial Assistance and Certain Other Community Benefits at Cost**

- 1a** Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a
- b** If "Yes," was it a written policy?
- 2** If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year.
- Applied uniformly to all hospital facilities     Applied uniformly to most hospital facilities  
 Generally tailored to individual hospital facilities
- 3** Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year.
- a** Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care:
- 100%     150%     200%     Other 250%
- b** Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care:
- 200%     250%     300%     350%     400%     Other \_\_\_\_\_ %
- c** If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care.
- 4** Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"?
- 5a** Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?
- b** If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?
- c** If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care?
- 6a** Did the organization prepare a community benefit report during the tax year?
- b** If "Yes," did the organization make it available to the public?
- Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H.

	Yes	No
<b>1a</b>	X	
<b>1b</b>	X	
<b>2</b>		
<b>3a</b>	X	
<b>3b</b>	X	
<b>3c</b>		
<b>4</b>	X	
<b>5a</b>	X	
<b>5b</b>	X	
<b>5c</b>		X
<b>6a</b>	X	
<b>6b</b>	X	

**7 Financial Assistance and Certain Other Community Benefits at Cost**

Financial Assistance and Means-Tested Government Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense	(f) Percent of total expense
<b>a</b> Financial Assistance at cost (from Worksheet 1)			8,398,557		8,398,557	2.33
<b>b</b> Medicaid (from Worksheet 3, column a)			37,524,603	22,696,994	14,827,609	4.11
<b>c</b> Costs of other means-tested government programs (from Worksheet 3, column b)					0	0.00
<b>d</b> Total. Financial Assistance and Means-Tested Government Programs			45,923,160	22,696,994	23,226,166	6.44
<b>Other Benefits</b>						
<b>e</b> Community health improvement services and community benefit operations (from Worksheet 4)			1,049,827	46,870	1,002,957	0.28
<b>f</b> Health professions education (from Worksheet 5)			2,271		2,271	0.00
<b>g</b> Subsidized health services (from Worksheet 6)			333,760		333,760	0.09
<b>h</b> Research (from Worksheet 7)			105,450		105,450	0.03
<b>i</b> Cash and in-kind contributions for community benefit (from Worksheet 8)			578,951		578,951	0.16
<b>j</b> Total. Other Benefits			2,070,259	46,870	2,023,389	0.56
<b>k</b> Total. Add lines 7d and 7j			47,993,419	22,743,864	25,249,555	7.00

For Paperwork Reduction Act Notice, see the Instructions for Form 990.  
DAA

Schedule H (Form 990) 2020

**Part II Community Building Activities** Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense
1 Physical improvements and housing			1,000		1,000	
2 Economic development			67,075		67,075	0.02
3 Community support			14,575		14,575	0.00
4 Environmental improvements					0	0.00
5 Leadership development and training for community members					0	0.00
6 Coalition building					0	0.00
7 Community health improvement advocacy			5,000		5,000	
8 Workforce development			190,000		190,000	0.05
9 Other					0	0.00
10 Total			277,650		277,650	0.08

**Part III Bad Debt, Medicare, & Collection Practices**

**Section A. Bad Debt Expense**

	Yes	No
1 Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement No. 15?	X	
2 Enter the amount of the organization's bad debt expense. Explain in Part VI the methodology used by the organization to estimate this amount		
3 Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy. Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit		
4 Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements.		

**Section B. Medicare**

5 Enter total revenue received from Medicare (including DSH and IME)	53,867,260
6 Enter Medicare allowable costs of care relating to payments on line 5	63,773,970
7 Subtract line 6 from line 5. This is the surplus (or shortfall)	-9,906,710
8 Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit. Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6. Check the box that describes the method used: <input type="checkbox"/> Cost accounting system <input type="checkbox"/> Cost to charge ratio <input checked="" type="checkbox"/> Other	

**Section C. Collection Practices**

9a Did the organization have a written debt collection policy during the tax year?	X
b If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI	X

**Part IV Management Companies and Joint Ventures** (owned 10% or more by officers, directors, trustees, key employees, and physicians—see instructions)

(a) Name of entity	(b) Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership %	(e) Physicians' profit % or stock ownership %
1 West Georgia Endos	Gastroenterology	51		49
2				
3				
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				



**Part V Facility Information (continued)**

**Section B. Facility Policies and Practices**

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group Tanner Medical Center, Inc.

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 1



**Community Health Needs Assessment**

- 1 Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year? .....
- 2 Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C .....
- 3 During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12  
If "Yes," indicate what the CHNA report describes (check all that apply):
  - a  A definition of the community served by the hospital facility
  - b  Demographics of the community
  - c  Existing health care facilities and resources within the community that are available to respond to the health needs of the community
  - d  How data was obtained
  - e  The significant health needs of the community
  - f  Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups
  - g  The process for identifying and prioritizing community health needs and services to meet the community health needs
  - h  The process for consulting with persons representing the community's interests
  - i  The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)
  - j  Other (describe in Section C)
- 4 Indicate the tax year the hospital facility last conducted a CHNA 2019
- 5 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted .....
- 6a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C .....
- 6b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," list the other organizations in Section C .....
- 7 Did the hospital facility make its CHNA report widely available to the public? .....
- If "Yes," indicate how the CHNA report was made widely available (check all that apply):
  - a  Hospital facility's website (list url): www.tanner.org
  - b  Other website (list url): .....
  - c  Made a paper copy available for public inspection without charge at the hospital facility
  - d  Other (describe in Section C)
- 8 Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11 .....
- 9 Indicate the tax year the hospital facility last adopted an implementation strategy 2019
- 10 Is the hospital facility's most recently adopted implementation strategy posted on a website? .....
- a If "Yes," (list url): www.tanner.org
- b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? .....
- 11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed.
- 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)? .....
- b If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax? .....
- c If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$

	Yes	No
1		X
2		X
3	X	
5	X	
6a	X	
6b	X	
7	X	
8	X	
10	X	
10b		X
12a		X
12b		

**Part V Facility Information (continued)**

**Financial Assistance Policy (FAP)**

Name of hospital facility or letter of facility reporting group Tanner Medical Center, Inc.

		Yes	No
Did the hospital facility have in place during the tax year a written financial assistance policy that:			
<b>13</b>	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? .....	X	
If "Yes," indicate the eligibility criteria explained in the FAP:			
<b>a</b>	<input checked="" type="checkbox"/> Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of <u>250</u> % and FPG family income limit for eligibility for discounted care of <u>350</u> %		
<b>b</b>	<input type="checkbox"/> Income level other than FPG (describe in Section C)		
<b>c</b>	<input type="checkbox"/> Asset level		
<b>d</b>	<input checked="" type="checkbox"/> Medical indigency		
<b>e</b>	<input type="checkbox"/> Insurance status		
<b>f</b>	<input type="checkbox"/> Underinsurance status		
<b>g</b>	<input type="checkbox"/> Residency		
<b>h</b>	<input type="checkbox"/> Other (describe in Section C)		
<b>14</b>	Explained the basis for calculating amounts charged to patients? .....	X	
<b>15</b>	Explained the method for applying for financial assistance? .....	X	
If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply):			
<b>a</b>	<input checked="" type="checkbox"/> Described the information the hospital facility may require an individual to provide as part of his or her application		
<b>b</b>	<input checked="" type="checkbox"/> Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application		
<b>c</b>	<input checked="" type="checkbox"/> Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process		
<b>d</b>	<input checked="" type="checkbox"/> Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications		
<b>e</b>	<input type="checkbox"/> Other (describe in Section C)		
<b>16</b>	Was widely publicized within the community served by the hospital facility? .....	X	
If "Yes," indicate how the hospital facility publicized the policy (check all that apply):			
<b>a</b>	<input checked="" type="checkbox"/> The FAP was widely available on a website (list url): <u>www.tanner.org</u>		
<b>b</b>	<input checked="" type="checkbox"/> The FAP application form was widely available on a website (list url): <u>www.tanner.org</u>		
<b>c</b>	<input checked="" type="checkbox"/> A plain language summary of the FAP was widely available on a website (list url): <u>www.tanner.org</u>		
<b>d</b>	<input checked="" type="checkbox"/> The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)		
<b>e</b>	<input checked="" type="checkbox"/> The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)		
<b>f</b>	<input checked="" type="checkbox"/> A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)		
<b>g</b>	<input checked="" type="checkbox"/> Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention		
<b>h</b>	<input checked="" type="checkbox"/> Notified members of the community who are most likely to require financial assistance about availability of the FAP		
<b>i</b>	<input checked="" type="checkbox"/> The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by Limited English Proficiency (LEP) populations		
<b>j</b>	<input type="checkbox"/> Other (describe in Section C)		

**Part V Facility Information** (continued)

**Billing and Collections**

Name of hospital facility or letter of facility reporting group Tanner Medical Center, Inc.

	Yes	No
17 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment? .....	X	
18 Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:		
a <input type="checkbox"/> Reporting to credit agency(ies)		
b <input type="checkbox"/> Selling an individual's debt to another party		
c <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP		
d <input type="checkbox"/> Actions that require a legal or judicial process		
e <input type="checkbox"/> Other similar actions (describe in Section C)		
f <input checked="" type="checkbox"/> None of these actions or other similar actions were permitted		
19 Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP? .....		X
If "Yes," check all actions in which the hospital facility or a third party engaged:		
a <input type="checkbox"/> Reporting to credit agency(ies)		
b <input type="checkbox"/> Selling an individual's debt to another party		
c <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP		
d <input type="checkbox"/> Actions that require a legal or judicial process		
e <input type="checkbox"/> Other similar actions (describe in Section C)		
20 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply):		
a <input checked="" type="checkbox"/> Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs (if not, describe in Section C)		
b <input checked="" type="checkbox"/> Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section C)		
c <input checked="" type="checkbox"/> Processed incomplete and complete FAP applications (if not, describe in Section C)		
d <input checked="" type="checkbox"/> Made presumptive eligibility determinations (if not, describe in Section C)		
e <input type="checkbox"/> Other (describe in Section C)		
f <input type="checkbox"/> None of these efforts were made		

**Policy Relating to Emergency Medical Care**

21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? .....	X	
If "No," indicate why:		
a <input type="checkbox"/> The hospital facility did not provide care for any emergency medical conditions		
b <input type="checkbox"/> The hospital facility's policy was not in writing		
c <input type="checkbox"/> The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)		
d <input type="checkbox"/> Other (describe in Section C)		

**Part V Facility Information** (continued)

**Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)**

Name of hospital facility or letter of facility reporting group Tanner Medical Center, Inc.

		Yes	No
22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care:		
	a <input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period		
	b <input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period		
	c <input checked="" type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period		
d <input type="checkbox"/> The hospital facility used a prospective Medicare or Medicaid method			
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care? .....		X
	If "Yes," explain in Section C.		
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual? .....		X
	If "Yes," explain in Section C.		

**Part V Facility Information** (continued)

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A," "A 1," "B," "B 2," "B 3," etc.) and name of hospital facility.

Facility 1, Tanner Medical Center, Inc. - Part V, Line 3e

The prioritization of significant health needs of the community is identified and the methodology for prioritizing each need is described on page 76 of the 2019 CHNA.

Tanner's priority topics for the FY 2020-2022 Implementation Strategy are:

(1) Access to Care; (2) Healthy and Active Lifestyles and Education; (3) Chronic Disease Education, Prevention and Management; (4) Mental/Behavioral Health; (5) Substance Misuse; (6) Social Determinants of Health. Tanner's long-standing commitment to the community is deeply rooted in its mission. The organization remains committed to improving the community's health, not only through daily patient care activities but also outreach, prevention, education and wellness opportunities. Tanner is dedicated to making west Georgia a healthier place to live, learn, work, play and grow. With the help of community partners, Tanner has successfully implemented programs that help west Georgia residents with the healthcare and preventive services they need. Described below are the steps taken to meet the significant health needs identified in Tanner's FY 2019 CHNA by Community Health Implementation Strategy priority area.

**ACCESS TO CARE:**

Tanner continued to develop new clinical programs to expand treatment capabilities and ensure a full continuum of coverage and optimal disease management. During FY 2020, Tanner opened the 130,000-square-foot Tanner Health Pavilion, housing a variety of medical services, including Tanner



**Part V Facility Information** (continued)

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A," "B," "B-2," "B-3," etc.) and name of hospital facility.

Healthcare for Children, Tanner Healthcare for Women, Tanner Breast Health, Comprehensive Breast Care Center, Tanner Imaging Center and West Georgia Internal Medicine, a pharmacy and more. With a focus on wellness, the facility has park-like grounds, a trailhead to the Carrollton GreenBelt, including a new connection to a GreenBelt spur to downtown Carrollton.

In October 2018, Tanner opened a Neonatal Intensive Care Unit (NICU) at Tanner Medical Center/Carrollton. The unit has seen 128 admissions over the past two years, with an average census of 4.5. That census is growing, indicating increased need/use by our community, with our most recent monthly census at 8.9. In October 2019, Tanner received state approval to expand its cardiac services to include an open-heart surgery program. In FY 2020, Tanner also opened a new location for the Buchanan Medical Clinic in Haralson County. In addition, Tanner completed the construction of the Birches at Villa Rica, an independent and assisted living facility, in FY 2021. The Birches, which is fully incorporated into a full-service regional health system, is helping overcome one of the greatest challenges for senior living residents: access to medical care.

Additional clinical services added during FY 2020 and FY 2021 include: a Direct Access Colonoscopy Screening Program, allowing patients meeting clinical criteria to schedule a colorectal cancer screening without a physician office visit beforehand; MRI Fusion Prostate Biopsy, which allows for Urologists to use a computer navigation system for precision biopsy of cancer tumors, a service previously unavailable for patients in Tanner's service area; Endoflip Esophageal Diagnostic Technology, a device that

**Part V Facility Information (continued)**

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A," "A 1," "A 2," "B," "B 1," "B 2," "B 3," etc.) and name of hospital facility.

allows Tanner's GI physicians to diagnose complex swallowing disorders that can have heartburn-like symptoms; expansion of Electrophysiologists access at Tanner; expansion of Tanner's Sleep Center in Villa Rica to accommodate more patients; expansion of General Surgery to Tanner Medical Center/Villa Rica; expansion of Orthopedic total joint replacement and same-day total joint replacement to Tanner Medical Center/Villa Rica; and expansion of Robotic Surgery Capabilities for GYN and General Surgery to Tanner Medical Center/Villa Rica.

The COVID-19 pandemic forced telemedicine to an even more important role in curbing the exposure to and transmission of infectious disease while helping keep our front lines safe and ensure they have the resources to respond adequately to the challenges presented by COVID-19. Through assistance from the Federal Communication's Commission (FCC) COVID-19 Telehealth Program grant in 2020, Tanner has been able to expand its existing telemedicine platform through InTouch Health, to include additional specialties and locations, and new remote patient monitoring technologies through Vivify Health, all integrated with Tanner's newly launched electronic health record, EPIC. Tanner utilizes its telehealth platform to expand inpatient, outpatient, and post-acute care services to all patients throughout the community. Tanner's inpatient teams use robots and tablets integrated into the telehealth platform to allow remote specialists to consult patients for complex conditions relating to Psychiatry, Maternal Fetal Medicine, Internal Medicine, and Emergency Medicine. All of Tanner's Medical Group practices have the ability to complete patient visits via telehealth. Inpatient and Ambulatory Care

**Part V Facility Information** (continued)

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A," "A 1," "A 2," "A 3," etc., and name of hospital facility).

Management can now assign patients a remote monitoring kit as patients discharge for hospital care to ensure close tracking of vital signs as patients convalesce in their homes. The Intouch platform and devices integrate to allow Tanner's teams to schedule and launch visits out of EPIC for improved clinician workflows. The integration also provides an added layer of security to ensure the visits are tied to a specific patient. The remote patient monitoring technology from Vivify also integrates with EPIC to allow for patient information to flow across for registration into the Vivify system.

Tanner's expansion of its telehealth platform has freed up resources to manage our current reality through several key measures. Telehealth has supported physical distancing efforts to reduce COVID-19 virus transmission and ensured care availability to those who need it most by triaging low-risk urgent care. It has also provided follow-up appointments for chronic disease and behavioral health patients who may require routine check-ins. By reducing unnecessary visits to health care environments, Tanner's expanded telehealth platform aims to curb the exposure to and transmission of infectious disease while helping to keep our front lines safe and ensure they have the resources needed to take on the challenges presented by COVID-19.

In February 2021, Tanner partnered with West Georgia Ambulance to launch a community paramedic program in Carrollton. As part of the program, paramedics make daily home visits to assess a patient's health within 24 hours of being discharged from the hospital.

**Part V Facility Information** *(continued)*

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A," "A.1," "B," "B.2," "B.3," etc.) and name of hospital facility.

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Tanner's medical staff determines the number of visits required. During each visit, paramedics assess the home environment and check the patient's vitals.

They also determine if the patient is complying with discharge instructions, medications and protocols based on their diagnosis. The goal of the program is to reduce the likelihood of readmissions immediately after discharge.

The number of medical providers available in a community directly impacts that community's ability to access care. Tanner's primary service areas of Carroll, Haralson and Heard counties are medically underserved and health professional shortage areas. To combat this problem and improve access to medical care in the region, Tanner continued to recruit more physicians to practice in the area, enabling patients to choose from a greater number of providers in an expanded field of specialties. During FY 2020, Tanner welcomed 10 new physicians to its medical staff, representing specialties in obstetrics and gynecology, psychiatry, vascular surgery, addiction, and cardiology. During FY 2021, Tanner welcomed 15 new physicians and 11 advanced practice providers to its medical staff, representing specialties in anesthesia, cardiology, family medicine, internal medicine, neurology, obstetrics and gynecology, psychiatry and radiation oncology. Tanner also provided five "Future of Health Care" scholarships in FY 2020 to students from across the region that are enrolled in medical school or advanced practice provider programs, and also offered clinical, educational

**Part V Facility Information** (continued)

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A," "A 1," "A 2," "A 3," "B," "B 2," "B 3," etc.) and name of hospital facility.

opportunities for nursing students at the University of West Georgia and West Georgia Technical College throughout the health system's hospitals and clinics. In addition, Get Healthy, Live Well is connecting senior nursing students at the University of West Georgia to a variety of community health opportunities in west Georgia through a preceptorship program that will help them increase knowledge and gain skills in community health work. Each nursing student is required to complete 20 hours of programming assistance with Get Healthy, Live Well. In FY 2020, 124 nursing students participated in the preceptorship program, completing over 2,250 hours. In FY 2021, 65 nursing students participated in the preceptorship program, completing over 1,300 hours.

Tanner is committed to providing financial assistance to persons who have healthcare needs and are uninsured or underinsured, ineligible for a government program, and otherwise unable to pay for medically necessary care based on their financial situations. Consistent with its mission to provide quality health care to all citizens, Tanner strives to ensure that the financial capacity of people who need healthcare services does not prevent them from seeking or receiving care. During FY 2021, Tanner Medical Center, Inc. provided more than \$24 million in charity and indigent care (at cost). Tanner also works closely with and provides financial support to two community-based indigent clinics, the Rapha Clinic and Latinos United Carroll County Clinic. The clinics provide low-cost and free medical services to area residents who otherwise could not afford care.

In addition, Get Healthy, Live Well's Healthy Haralson Increase Awareness

**Part V Facility Information** (continued)

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 2," "B, 1," "B, 2," "B, 3," etc.) and name of hospital facility.

of Existing Resources task force continued to promote and update a new, comprehensive community resource guide and telephone support line: [gethealthyharalson.org](http://gethealthyharalson.org) and 678-647-HELP (4357). In FY 2020, an additional texting capacity was added, allowing one to text HCHELP to 555888 to receive the guide through text messaging. The texting feature was removed because of lack of use. Only 38 callers utilized the text feature within 12 months. The annual cost for the service was over \$400. Educational training has been provided to over 40 task force members and 35 community members representing 77 local organizations on the resource guide tools to help connect their clients, students or employees to needed community resources.

## HEALTHY AND ACTIVE LIFESTYLES AND EDUCATION:

Tanner has a long-standing commitment toward advancing community health and successfully developing and implementing population health approaches to best meet the needs of the communities it serves, employing a variety of strategies aimed at the deterrence, early detection and minimization or cessation of disease at the population level. In 2012, Tanner established Get Healthy, Live Well, a multi-sector coalition with more than 35 task forces consisting of more than 600 community volunteers and more than 270 local, state and national partners. Get Healthy, Live Well is engaging people, ideas, and resources to develop and implement various evidence-based interventions to reduce chronic disease risks and promote healthy lifestyles for the 151,000 residents of Carroll, Haralson and Heard counties. Taskforce memberships include representatives from county and city governments, parks and recreation departments, school boards and

**Part V Facility Information** (continued)

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A," "A 1," "B," "B 2," "B 3," etc.) and name of hospital facility.

schools, colleges and universities, restaurants, boys and girls clubs, convenience stores, farmers and farmers' markets, civic groups, faith-based institutions, chambers of commerce, business and industry, social service agencies, state and local public health departments, rural health clinics, private health care providers and more. Since its establishment, Get Healthy, Live Well has made significant gains to improve the health status of the communities Tanner serves. Additional information on Get Healthy, Live Well can be found at [gethealthylivewell.org](http://gethealthylivewell.org).

During FY 2021, more than 9,700 individuals were touched by a Get Healthy, Live Well program, health screening or other community-based educational events (i.e., Advancing Your Health Education Series, task force meetings, etc.). The programs, screenings and events focused on a wide range of subjects so participants could learn more about their health and how to live well. More health education was provided through Tanner's sponsorship of the "Community Voice" radio program, which featured several physicians and health professionals discussing and taking calls on a wide range of subjects. Tanner provided and/or sponsored several support groups on a wide range of diseases/topics, including breast cancer, cancer, diabetes, Parkinson's and grief, in which more than 400 people attended during the year.

Get Healthy, Live Well implemented a variety of efforts to reduce exposure to secondhand smoke and reduce tobacco use among youth and adults during FY 2020 and 2021. An interactive vaping awareness seminar was developed and conducted in December 2019, reaching over 1,100 students and faculty at

**Part V Facility Information (continued)**

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A," "A 1," "B," "B 2," "B 3," etc.) and name of hospital facility.

Haralson County middle and high schools. The seminar also marked the launch of Get Healthy, Live Well's anti-vaping social media campaign. Haralson County teens were encouraged to post photos on Instagram using #NotYourNextGeneration. In addition, Freshstart tobacco cessation classes were offered, reaching 117 residents during FY 2020 and 2021. Tanner also provided technical assistance to the Bremen Housing Authority in adopting a 100% smoke-free policy, impacting 46 housing units and 70 residents.

Get Healthy, Live Well continued to implement a variety of interventions to increase access to physical activity opportunities in the community. Get Healthy, Live Well continued its partnership with the West Georgia Track Club to implement Move It Mondays, an eight-week program designed to turn walkers into joggers. During FY 2020, 391 individuals participated in the program. During FY 2021, 183 individuals participated in the program. In September 2019, Tanner Health System presented the Carrollton Half Marathon, in partnership with the City of Carrollton and the West Georgia Track Club, helping showcase the Carrollton GreenBelt with over 600 race participants.

Get Healthy, Live Well's West Georgia Regional Food System Collaborative continued to work on increasing the accessibility, availability, affordability and identification of healthy foods in the community. Get Healthy, Live Well has worked with four area food pantries to improve the nutritional quality of the food donated and served and provide education to clients on how to use their limited funds to purchase and prepare healthier foods. The food pantries included Manna House, Community Christian Council



**Part V Facility Information** (continued)

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A 1," "A 2," "B 1," "B 2," "B 3," etc.) and name of hospital facility.

(CCC), Bowdon Area United Christian Ministries and Open Hands - who collectively serve over 1,500 families per month. The leadership of these food pantries have convened multiple times and developed guidelines to increase the nutritional quality of their food donations. During FY 2020, the CCC formally implemented a food policy related to increasing the healthy food donations disseminated to food patrons and continues to uphold the fidelity of this policy and promote it to additional food banks in the region. The Bowdon Area United Christian Ministries' "First Friday" Pop-up Market, held once a month from April to October, was held in conjunction with food pantry giveaway days, with the market slogan "Take What You Want, Pay What You Can, Eat What You Take." Get Healthy, Live Well provided nutrition education and cooking demonstrations during these pop-up markets. The Bowdon Pop-Up Market has served approximately 60 individuals per month during FY 2020. Through a partnership between the Atlanta Community Food Bank (ACFB) and their mobile food market, during FY 2021, 255 residents have been served from fresh produce boxes totaling 12,900 pounds of fresh produce distributed on 118 giveaway days, engaging approximately five volunteers per giveaway day to help with distribution. During FY 2020 and 2021, Get Healthy, Live Well's Healthy Haralson sub-committee joined forces with over 20 organizational partners for the Hands on Haralson Community Week of Service. Volunteers who participated in the event helped build community gardens and provide services to seniors and senior shut-ins, with over 100 community volunteers participating each year.

During FY 2020, two six-week Cooking Matters class series were held, reaching 26 low-income residents. Classes were held at the Heard County

**Part V Facility Information** (continued)

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A. 1," "A. 4," "B. 2," "B. 3," etc.) and name of hospital facility.

Senior Center and Tallatoona Head Start in Haralson County. Due to the COVID-19 pandemic, additional Cooking Matters programming in FY 2021 had to be canceled due to stay-at-home orders and social distancing guidance. The Cooking Matters program has had a significant impact on participants' nutrition knowledge and behaviors. Several low-income adults reported how the course has helped them buy healthier meals with their SNAP benefits, further supporting their families' health and food security.

Get Healthy, Live Well continued implementation of Kids' N the Kitchen, an interactive teaching kitchen program for grades K-8 designed to help teach students healthy cooking skills and improve their nutrition. During FY 2020, Kids' N the Kitchen implemented 77 programs (lessons), reaching 3,322 children in five different schools. This program was impacted greatly by COVID-19, as local schools were closed on March 13 and remained closed during the close of the school year in May 2020. During FY 2021, Kids' N the Kitchen implemented 60 programs (lessons), reaching 2,551 children in five different schools. A notable outcome includes the ongoing reporting by teachers and parents about the positive impact the programming has had in influencing healthy eating behaviors among children/families and increasing their knowledge about the connection between diet and health. In addition, Get Healthy, Live Well implemented its interactive Kid's Exhibit healthy lifestyle education programming on eight different occasions in local schools, reaching 1,476 students during FY 2020. Kid's Exhibit programming was halted for FY 2021 due to the COVID-19 pandemic.

Get Healthy, Live Well recognizes the critical need for new farmers in our

**Part V Facility Information** (continued)

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A 1," "B 2," "B 3," etc.) and name of hospital facility.

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region to help us supply the fresh fruits and vegetables needed for healthy communities. Although we need new farmers, the barriers would-be farmers face when trying to grow new agricultural businesses from the ground up can be formidable. In partnership with the UGA Extension, the West Georgia Regional Food Collaborative aims to mitigate these barriers through enhanced farmer education programming and opportunities in the region. Completers of the Journeyman Farmer Certificate Program have the opportunity to participate in a 20-hour Journeyman Farmer mentorship with local farmers to help improve their build and/or improve their farm operations. At the completion of the mentorship program, participants have the opportunity to apply for an 80-hour working internship on a local farm. During the first year of the program in 2018, 44 new or beginning farmers completed the Journeyman program, including three (3) individuals who completed the mentorship program. In February 2019, 10 individuals completed the Journeyman Farmer Certificate Program, focusing on small ruminant production. From post-surveys, the majority of participants reported overwhelmingly positive feedback about the program format and material covered. Two individuals completed the Journeyman Farmer Mentorship program in June 2019, reporting positive feedback on the program and significant gains in hands-on knowledge of small ruminant farming. One participant stated in an evaluation form: "This is a valuable program for novice farmers. I did not find one or two aspects beneficial; I found the entire program beneficial!" In February 2020, 22 individuals completed the Journeyman Farmer Certificate Program, focusing on fruit and vegetable production. The pandemic impacted the ability of local farmers to participate in the farmer mentorship program during Summer 2020. On Feb. 25

**Part V Facility Information (continued)**

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A. 1," "A. 2," "B. 2," "B. 3," etc.) and name of hospital facility.

and 27, a West Georgia Small Farm Conference was held in Haralson County, in which over 100 individuals attended. Session topics included: honeybees and pollinators; small ruminant production; vegetable crop scheduling; marketing; vegetable pests; nuisance animals; irrigation; fruit tree and vegetable farm; wine grapes; and pasture/grazing. Participants also had the opportunity for local farm tours during the conference.

In addition to expanding its walking trails, Tanner expanded the Carrollton GreenBelt through its campus with a trailhead at the Tanner Health Pavilion, which includes a new connection to a GreenBelt spur to downtown Carrollton. Tanner also opened Adams Park at the pavilion, where there is green space and a unique water feature fostering wellness.

Tanner also opened a new green space at The Birches in Villa Rica, an independent and assisted living facility.

**Chronic Disease Education, Prevention and Management:**

Tanner has been proactive in encouraging residents to undergo recommended health screenings based on a variety of factors (including age, health habits, lifestyle, etc.) using emails, direct mail pieces, flyers, exposure at community events and more to raise awareness. The health system has encouraged residents to make use of free online health risk assessments for a variety of health conditions - including diabetes, heart disease and colorectal cancer. Get Healthy, Live Well has held six screening events during FY 2020 through partnerships with six faith-based organizations, offering blood pressure screenings and healthy lifestyle education,

**Part V Facility Information** (continued)

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A," "A 1," "B 2," "B 3," etc.) and name of hospital facility.

reaching over 305 residents. In addition, CPR educational events were held on five different occasions, reaching 140 residents.

Breast cancer is the most common type of cancer diagnosed in west Georgia women, and early detection is key to successfully battling the disease. That's why Tanner's Mammography on the Move digital mammography unit hit the road, removing barriers of time, awareness and access that prevent women from getting mammograms. The mobile unit visited 121 different regional locations sites during FY 2020, with locations that included community events, indigent clinics, businesses, churches, civic groups and more, providing 599 mammograms and 109 bone density exams to area women. The mobile unit visited 159 different regional locations sites during FY 2021, with locations that included community events, indigent clinics, businesses, churches, civic groups and more, providing 912 mammograms and 150 bone density exams to area women.

In July 2020, a 12-month pilot program for a new innovative Food As Medicine program was launched, providing 26 participants (low-income, food-insecure patients with - A1Cs greater than 8.0 - and hypertension) with free, nutritious food and a comprehensive suite of diabetes, social and environmental services. Food As Medicine participants are provided support that includes nutritionist and Certified Diabetes Educator (CDE) consultations, diabetes self-management classes and healthy cooking classes in a newly built teaching kitchen. They're also provided with ongoing care coordination/navigation and are allowed to visit the program's Healthy Food Farmacy twice per month to receive 10-30 pounds of food based on household

**Part V Facility Information (continued)**

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A," "A 1," "B," "B 1," "B 2," "B 3," etc.) and name of hospital facility

size. A comprehensive evaluation of the Food As Medicine program is being provided by an external evaluation team from the University of West Georgia's Department of Health and Community Wellness. Initial evaluation results show potentially significant improvements in biometric results (BMI, A1C, blood pressure) and efficacy to better manage their disease by the end of the one-year program.

Get Healthy, Live Well continued to expand its community-clinical linkages (CCL) model that creates a bridge between the clinic or doctor's office and its evidence-based programs. These programs include the National Diabetes Prevention Program, Living Well with Diabetes, Living Well with Chronic Disease, Freshstart tobacco cessation and Tai Chi for Health.

Nearly 100 clinicians provided referrals during FY 2020 and FY 2021. In addition, during FY 2021, Get Healthy, Live Well's National Diabetes Prevention Program subsequently achieved CDC Full Recognition status in October 2020 after receiving an average of 5.5% participant weight loss at the end of 12-month instruction.

**MENTAL/BEHAVIORAL HEALTH:**

Willowbrooke at Tanner, the behavioral health division of Tanner Medical Center, Inc., provides complete behavioral health care across Georgia and east Alabama through inpatient, outpatient and in-home counseling and psychiatric services. With facilities closing and declines in residential treatment and inpatient care options across the state, Willowbrooke at Tanner continues to look at ways to take the lead on providing a broad

**Part V Facility Information (continued)**

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continuum of quality mental health treatment services while keeping patients in the communities in which they live. Tanner keeps access to a continuum of behavioral health services a phone call away with free, confidential behavioral health assessments from Willowbrooke at Tanner. With a call to Willowbrooke at Tanner's help line, a behavioral health clinician trained in crisis intervention can arrange an assessment and connect a person to an entire community-based network of resources and treatment options both within and outside Tanner's continuum of care. Willowbrooke at Tanner continued developing and providing specialized therapies to its patients during the year, including expressive therapy, rhythmic therapy, animal-assisted therapy and equestrian therapy.

Willowbrooke at Tanner has a strong history of successfully collaborating with other agencies, including law enforcement, area juvenile/truancy courts, the Department of Family and Children's Services, the Department of Juvenile Justice, physical offices and schools. Willowbrooke staff and administration frequently attend community meetings with these agencies and organizations, allowing for the identification of community needs to be shared and for Tanner to get involved with assistance when necessary.

Willowbrooke at Tanner participates in the Carroll County Crisis Response Team (CCCRT), which responds to 911 calls that are psychiatric or substance use-related with a Post Certified Law Enforcement Officer, who is also a paramedic, and a licensed clinician (LPC/LCSW) whose goal is to respond, resolve, and refer in order for the community member to gain immediate access to behavioral health care, as well as, avoid any unnecessary

**Part V Facility Information (continued)**

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interaction/escalation with law enforcement, resulting in legal consequences or worse. This partnership will allow those in crisis to often bypass the Emergency Department (with inherent long wait times) and receive care faster. This team will also follow back up with the individual days after the crisis to ensure they are following up with recommended care and to continue to monitor their stability/progress. This unit responds to an average of 41 calls monthly, with 179 calls logged since February 1, 2021.

Willowbrooke at Tanner also has a clinician who provides treatment in Douglas County through Hope Court, Douglas County's mental health court. We are in the process of partnering with Douglas County Juvenile Court to create a juvenile mental health court, which we refer to as Chance Court.

Willowbrooke at Tanner continued to implement and expand its school-based behavioral health therapy services in the region. In FY 2021, Willowbrooke at Tanner partnered with eight school systems to have 20 licensed behavioral health counselors in 52 elementary, middle and high schools, offering direct access to mental health services to hundreds of school-aged children and their families.

In response to the COVID-19 pandemic, Willowbrooke at Tanner established an easy-access Help Line - a part of Tanner's Care Your Way, to assist patients with the stresses amplified by the pandemic. Patients can call 770-812-3266 at any time to learn more or to schedule a free phone screening with a clinician, which is followed by an appointment for a



**Part V Facility Information (continued)**

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A," "A 1," "B," "B 2," "B 3," etc.) and name of hospital facility.

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telehealth visit with a licensed therapist.

During FY 2020 and 2021, Willowbrooke at Tanner held multiple educational seminars for mental health professionals, including licensed professional counselors, social workers and marriage and family therapists, offering Continuing Education Units (CEUs) to attendees.

(continued under Part VI)

Facility 1, Tanner Medical Center, Inc. - Part V, Line 5

Tanner's FY 2019 CHNA process involved local residents, community partners and stakeholders, along with hospital leadership. Each hospital's CHNA was led by a team comprised of members of Tanner's Get Healthy, Live Well coalition that included hospital leaders, community activists, residents, faith-based leaders, hospital representatives, public health leaders and other stakeholders. Coalition members used population-level data and feedback from community focus groups and listening sessions to create recommendations for each hospital's health priorities, potential implementation strategies and to identify key partners. Nearly 135 people were involved in the CHNA process, including those who participated in community focus groups, a listening session or key informant interview. The key informant interviews, focus groups and listening session were comprised of area residents, partners and persons who represent the broad interests of the community served by the hospital, including those with special knowledge of, or expertise in, public health. Members of medically underserved, low-income and minority populations served by the hospital or

**Part V Facility Information** (continued)

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individuals or organizations representing the interests of such populations also provided input.

Facility 1, Tanner Medical Center, Inc. - Part V, Line 6a

The hospital facilities - Tanner Medical Center/Carrollton, Tanner Medical Center/Villa Rica and Higgins General Hospital - worked collaboratively to leverage existing assets and resources throughout Tanner's overall primary service area of Carroll, Haralson and Heard counties to assess the health needs of their communities.

Facility 1, Tanner Medical Center, Inc. - Part V, Line 6b

- Tanner Medical Group, Inc.
- TMC Woodland Family Healthcare, Inc.
- TMC Tanner Neurology, Inc.
- TMC Carousel Pediatrics, Inc.
- TMC Internal Medicine of Villa Rica
- TMC Children's Healthcare of West Georgia
- TMC Gastroenterology Associates, Inc.
- TMC Infectious Diseases of West Georgia, Inc.
- TMC West Georgia Behavioral Health
- TMC West Georgia Family Medicine, Inc.
- TMC Internal Medicine of Carrollton, Inc.
- TMC Internal Medicine Associates
- TMC West Georgia Cardiology, Inc.
- TMC Home Health, Inc.
- TMC Hospice Care, Inc.

**Part V Facility Information (continued)**

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

TMC Occupational Health, Inc.

TMC Haralson Family Healthcare

TMC Tallapoosa Family Healthcare

TMC West Georgia Anesthesia Associates, Inc.

Tanner Intensive Medical Services

TMC West Carroll Family Healthcare

Tanner Family Healthcare of Franklin

TMC Immediate Care

Villa Rica OB Gyn, Inc.

TMC Tanner Gynecology, Inc.

Tanner Primary Care of Heflin

Tanner Primary Care of Wedowee, Inc.

West Georgia Center for Plastic Surgery

Facility 1, Tanner Medical Center, Inc. - Part V, Line 7d

In addition to being made available on Tanner's Web site, [www.tanner.org](http://www.tanner.org), and made available upon request from the hospital, copies of the CHNA were disseminated to the hospital's board and executive leadership; the assessment team; community stakeholders who contributed to the assessment; and multiple community leaders, volunteers and organizations that could benefit from the information. Other communication efforts included presentations of assessment findings throughout the community.

Facility 1, Tanner Medical Center, Inc. - Part V, Line 11

Tanner's priority topics for the FY 2020-2022 Implementation Strategy were:  
(1) Access to Care; (2) Healthy and Active Lifestyles and Education;

**Part V Facility Information** (continued)

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(3) Chronic disease education, prevention and management; (4) Mental/Behavioral Health; (5) Substance Abuse; and (6) Social determinants of Health. Tanner's long-standing commitment to the community is deeply rooted in its mission. The organization remains committed to improving the community's health, not only through daily patient care activities but also outreach, prevention, education and wellness opportunities. Tanner is dedicated to making west Georgia a healthier place to live, learn, work, play and grow. With the help of community partners, Tanner has successfully implemented programs that help west Georgia residents with the healthcare and preventive services they need. For a detailed description of the steps taken to meet the significant health needs identified in Tanner's FY 2016 CHNA, see the FY 2019 CHNA, in the community impact section, located on Tanner's Web site at <https://www.tanner.org/community health needs assessment>.

As an outcome of the prioritization process for the FY 2016 CHNA, and taking existing hospital and community resources into consideration, several potential health needs or issues flowing from the primary and secondary data were not identified as significant current health needs and were not advanced for consideration for the FY 2020 Implementation Strategy. Concerns were identified in the CHNA regarding lack of dental services in the west Georgia region. While not directly addressed in Tanner's Implementation Strategy, Tanner will continue to partner with local dentists and oral surgeons to provide urgent dental care in the health system's emergency departments and clinics, along with working collaboratively with providers, social service and community organizations to promote routine dental care. Tanner also provides financial assistance

**Part V Facility Information (continued)**

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to a local indigent clinic, the Rapha Clinic, which provides dental care to those without insurance or the means to afford such care. Lack of public transportation was identified as a factor impacting community health. While Tanner is committed to finding solutions to limited transportation needs in the region, public transportation is out of the scope of the organization's resources and was not addressed as a primary need in the FY 2020-2022 Implementation Strategy. Tanner has continued to work collaboratively with county and city governments, social service agencies and more to evaluate and identify opportunities to increase access to transportation services in the region.



**Part VI Supplemental Information**

Provide the following information.

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- 6 **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 **State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

Part I, Line 7 - Costing Methodology Explanation

Costs for Part I, lines 7a and 7b were calculated using the cost-to-charge ratio as calculated using Worksheet 2 from the IRS Schedule H instructions. Other costs were obtained from the organization's accounting records which utilizes the CBISA cost accounting software.

Part II - Community Building Activities

At Tanner, efforts to promote the health of the communities it serves go beyond providing health services. Tanner takes a proactive approach to address the social determinants of health and the underlying root causes of poor health. Tanner does this by supporting the World Health Organization's definition of health as a state of complete physical, mental, and social well-being and not merely the absence of disease or infirmity. Tanner provides a variety of community-building activities to strengthen the community's capacity to promote the health of well-being of its residents.

Representing some of the largest employers in their communities, Tanner's hospitals actively participate in and contribute to local chambers of

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commerce and civic organizations to ensure the economic development, growth and stability of their local communities. Tanner participates in and supports youth programs that focus on developing leadership skills, enhancing academic success, improving health, cultivating community responsibility, and offering career exploration opportunities.

Through partnerships such as Keep Carroll Beautiful, there are ongoing efforts by Tanner to reduce community environmental hazards in the air, water, and ground, as well as the safe removal of other toxic waste products. Tanner provides support to several local advocacy organizations that promote the community's health and safety. Tanner actively and continually prepares for emergencies, utility failures, natural disasters, and other potential disruptions, working closely with federal, state and local governments, area business consortiums, community leaders and public safety agencies to ensure effective community-wide responses to unplanned events.

To address the healthcare workforce shortage, Tanner continues to foster



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its established, strong partnerships with local community colleges and universities, including the University of West Georgia and West Georgia Technical College. The University of West Georgia's nursing program - which is named the Tanner Health System School of Nursing - is using an investment from Tanner to enhance its facilities while offering scholarship and educational opportunities for those in west Georgia and east Alabama interested in a career in nursing.

Part III, Line 2 - Bad Debt Expense Methodology  
Amounts included on Part III line 2 represent the amount of charges considered uncollectible after reasonable attempts to collect, and written off to bad debt expense.

Part III, Line 4 - Bad Debt Expense Footnote to Financial Statements  
See pages 18-21 on the accompanying audited financial statements for the footnote disclosure regarding price concessions, bad debts and uninsured patients.

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Part III, Line 8 - Medicare Explanation

Medicare allowable costs are computed in accordance with cost reporting  
methodologies utilized on the Medicare Cost Report and in accordance with  
related regulations. Indirect costs are allocated to direct service areas  
using the most appropriate statistical basis.

Part III, Line 9b - Collection Practices Explanation

Patients that qualify for a charity write off are only  
held responsible for the portion remaining after write  
off. Patients that qualify as indigent receive a 100%  
write off and are not responsible for any portion of their  
bill. Patients approved for financial assistance receive a  
letter of notification and wallet card that is good for  
one year from the determination date. Interest free  
installment plans are available to all patients and  
payment amounts are determined by the patient's ability to  
pay.

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Part VI, Line 2 - Needs Assessment

All of Tanner Medical Center, Inc.'s tax exempt hospitals assess the healthcare needs of their respective communities once every three years. Tanner's CHNA is an organized, formal and systematic approach to identify and address the needs of underserved communities across Tanner's geographic footprint. The CHNA guides the development and implementation of a comprehensive plan to improve health outcomes for those disproportionately affected by disease. This CHNA also informs the creation of an Implementation Strategy for future community health programming, and community benefit resource allocation across Tanner's hospitals. As a nonprofit organization, Tanner's CHNAs align with guidelines established by the Affordable Care Act and comply with Internal Revenue Service (IRS) requirements.

In FY 2019, Tanner Medical Center, Inc.'s two acute care hospitals - Tanner Medical Center/Carrollton and Tanner Medical Center/Villa Rica - and Tanner's critical access hospital, Higgins General Hospital in Bremen, each completed a comprehensive Community Health Needs Assessment (CHNA) to further identify the health needs of their communities. Previous CHNA's

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were completed in FY 2013 and FY 2016. These comprehensive, multifactor assessments included the collection and analysis of quantitative data, as well as qualitative input directly from residents gathered through key informant interviews, community listening sessions and focus groups. Through the CHNA process, Tanner has identified the greatest health needs among each of its hospital's communities, enabling Tanner to ensure its resources are appropriately directed toward outreach, prevention, education and wellness opportunities where the greatest impact can be realized. In selecting priorities, Tanner considered the degree of community need for additional resources, the capacity of other agencies to meet the need and the suitability of Tanner's expertise to address the issue. In particular, Tanner looked for health needs that require a coordinated response across a range of healthcare and community sectors. Responding to key CHNA findings, the priority areas to be addressed during fiscal years 2020 2022 by Tanner Medical Center, Inc. include: (1) Access to Care; (2) Healthy and Active Lifestyles and Education (3) Chronic Disease Education, Prevention and Management; (4) Mental/Behavioral Health; (5) Substance Misuse; and (6) Social Determinants of Health.

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Continued from Part V

**SUBSTANCE MISUSE:**

Willowbrooke continued to expand its addiction treatment programs to help residents face and recover from substance misuse. Addiction treatment programs include inpatient care, inpatient detox, Suboxone MAT therapy, Adult Partial Hospitalization and Intensive Outpatient Program (Regain at Willowbrooke). Programs also include addiction group meetings, outpatient "Journey at Willowbrooke" substance abuse program, and individual psychiatry and medication management from the Willowbrooke Psychiatric Center.

During FY 2020, Willowbrooke at Tanner added an addictionologist, Vince Raham, MD, to its medical staff. Dr. Raham helps evaluate patients who have addictions, then works with each patient to establish a personalized treatment plan. That plan may include inpatient detox, partial hospitalization, an outpatient program - such as Journey, offered through the Willowbrooke Counseling Center - or Regain at Willowbrooke, a recovery

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program for working professionals. Plans may also include dependency  
aftercare, sober living and more.

Healthy Haralson's Substance Misuse task force has partnered with state and  
local law enforcement agencies and fire departments to train first  
responders on how to properly carry, store and administer naloxone,  
impacting over 29,500 residents. The agencies and departments include West  
Metro Drug Enforcement Task Force, Georgia Bureau of Investigation, Bremen  
City police, Bremen Fire Department, Haralson County Drug Task Force,  
Haralson County Fire Department and Tallapoosa City Police Department.  
Policy was implemented with Bremen Police, Bremen Fire and Haralson County  
Fire and Tallapoosa Police, impacting over 9,400 residents. A sub-committee  
was developed to conduct a feasibility study of a peer-led community  
services recovery center in Haralson County, with site visits to be  
conducted in February 2020. A site was identified in Haralson County for  
the recovery center, titled "Your Haven: A Place of Recovery," with  
recovery support meetings starting in November 2020. Tanner provided the  
site at a below-market price. Your Haven Inc. is a registered 501c3

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nonprofit organization, which has served 402 people through weekly recovery meetings.

During FY 2020, Get Healthy, Live Well's Healthy Haralson Senior Needs task force secured partnerships and implemented programming to distribute DisposeRx, a product that allows for the safe disposal of prescription medications. Partners include four local pharmacies, one physician practice, a local hospice agency, ambulance service and senior centers.

**SOCIAL DETERMINANTS OF HEALTH:**

In November 2019, Healthy Haralson hosted Bridges Out of Poverty, a three-and-a-half-hour workshop designed for civic leaders, policymakers, educators and those concerned with developing sustainable solutions to poverty in their communities. The workshop was led by noted author Terie Dreussi-Smith, M.Ed. and had over 130 community participants. Bridges Out of Poverty provided a complete approach to understanding poverty in the west Georgia area, offering tools and strategies for alleviating poverty and its impact.

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In July 2020, a 12-month pilot program for a new innovative Food As Medicine program was launched, providing 26 participants (low-income, food-insecure patients with - A1Cs greater than 8.0 - and hypertension) with free, nutritious food and a comprehensive suite of diabetes, social and environmental services. Food As Medicine participants are provided support that includes nutritionist and Certified Diabetes Educator (CDE) consultations, diabetes self-management classes and healthy cooking classes in a newly built teaching kitchen. They're also provided with ongoing care coordination/navigation and are allowed to visit the program's new Healthy Food Farmacy twice per month to receive 10-30 pounds of healthy food based on household size. A comprehensive evaluation of the Food As Medicine program is being provided by an external evaluation team from the University of West Georgia's Department of Health and Community Wellness. Initial evaluation results show potentially significant improvements in biometric results (BMI, A1C, blood pressure) and efficacy to better manage their disease by the end of the one-year program. Since its launch, GHLW expanded its Food As Medicine program to include 50 patients with



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hypertension.

COVID-19 RESPONSE:

On March 16, 2020, Governor Kemp declared COVID-19 a public health emergency for the State of Georgia, effective March 14, 2020, the first-ever public health emergency declared in the state. Tanner's efforts to respond to the COVID-19 public health emergency in FY 2020 and FY 2021 included a variety of activities to help ensure the highest quality of care for our communities and safe work environments for our employees. These activities were clear changes to operational and clinical norms targeted to identify, isolate, assess, transport, and treat patients with COVID-19 or persons under investigation for COVID-19.

Tanner Health System employed a variety of emergency protective measures as a result of the COVID-19 pandemic, with a variety of activities at each of its hospital facilities related to the management, control, and reduction of the pandemic's immediate threat to public health and safety, including: establishing an emergency operations center (EOC) to serve as a primary hub

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for the coordination and control of COVID-19 response efforts to quickly  
and more efficiently respond to needs as they arise (i.e., staffing,  
supplies, technology, equipment) directly related to COVID-19 and  
disseminate critical information to Tanner leadership, physicians, clinical  
staff and other employees; employing marketing and communications efforts  
to share key information to the public to provide warnings and guidance on  
the COVID-19 pandemic; establishing a call center specific to COVID-19 for  
information, referrals and screening resources; purchasing of food and  
covering temporary lodging costs for front-line healthcare providers who  
were triaging and caring for potential and positive COVID-19 patients as  
these providers were working such abnormal and long hours that going home  
and/or going out to get food was not reasonable; increasing security  
operations to support COVID-19 response efforts to ensure policy compliance  
and safety of the public (i.e., visitor restrictions, temporary facility  
access, testing centers, etc.); and increasing disinfection efforts at each  
of Tanner's facilities specifically to combat the risk of spread of COVID-  
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Tanner implemented several emergency medical care activities, including:  
purchasing and distributing COVID-19 diagnostic testing exams and a variety  
of personal protective equipment (face shields, gloves, masks, gowns,  
scrubs); leasing additional respiratory equipment (oxygen, respirators,  
BIPAP) to treat COVID-19 patients; retrofitting separate areas to screen  
and treat individuals with suspected COVID-19 infections, including  
establishing temporary exterior patient care facilities outside its  
emergency departments to assess potentially large numbers of persons under  
investigation for COVID-19 infection; establishing drive-thru testing  
centers and acute hospital testing centers; retrofitting existing hospital  
rooms to become negative pressure rooms at each hospital facility; renting  
additional hospital beds to increase capacity to treat COVID-19 patients;  
increasing medical waste disposal services and cleaning/disinfection costs  
of scrubs, masks, linen bags and gowns; and expanding the use of telehealth  
technologies to further support physical distancing efforts to reduce virus  
transmission and ensure care availability to those who need it most by  
triaging low-risk urgent care, and providing follow-up appointments for  
chronic disease and behavioral health patients who may require routine

Schedule H (Form 990) 2020

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check-ins. In addition, Tanner was one of almost 2,200 health care systems  
across the country that joined the Mayo Clinic Expanded Access Program to  
test the efficacy of convalescent plasma from someone who has overcome  
COVID-19 to help other sick patients survive the disease and recover  
faster.

Tanner also quickly assessed its inventories of critical infection  
prevention supplies and chemicals which included pandemic-designated  
supplies from its emergency preparedness efforts. Personal protective  
equipment (PPE) such as face masks, shields and gowns - as well as cleaning  
and disinfecting materials - were at the top of not only Tanner's list but  
also that of many consumers and other hospital systems. For those high  
priority needs, Tanner found support close to home from its community,  
including individuals and corporate citizens. For example, thousands of  
cloth face masks were hand or machine-stitched and donated by volunteers  
throughout the region for use by patients and staff. Dozens of neighbors  
volunteered to make special plastic face shields for Tanner staff to  
provide protection during patient care from respiratory droplets associated

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with COVID-19 and known to carry the disease. In addition, thousands of meals were donated from the community to support front-line healthcare workers.

Since the first COVID-19 vaccine approvals in December 2020, Tanner has been committed to following guidance from the Centers for Disease Control and Prevention (CDC) and the Georgia Department of Public Health to take a leadership role in vaccinating the community. After inoculating its healthcare team, the health system began making the vaccine available to those 65 and older. Tanner administered both the vaccines that have received emergency use authorization from the Food and Drug Administration (FDA), from biotech firms Moderna and Pfizer-BioNTech. Both vaccines require two doses to achieve 95% effectiveness. Tanner implemented multiple vaccination clinics as doses of the vaccine arrived at multiple locations in west Georgia, catalyzing regional partnerships to provide venues for vaccine administration, including area churches. The health system established an online form for patients and caregivers and community members to provide their information to be signed up for vital COVID-19 information, including upcoming vaccination clinics. As of Sept. 10, the

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health system has administered over 19,000 doses of the COVID-19 vaccine.

Tanner Health System led or participated in a range of community-focused activities to share expertise and updates on patient activity - from infection rates to patient deaths - with key leaders and the community as a whole throughout the community. These included a weekly meeting of community coalition members from schools, emergency response and local government officials and periodic virtual panel presentations by physicians and school officials to update the community and address questions about the pandemic and vaccines.

In addition, in FY 2021, a separate COVID-19 task force of Get Healthy, Live Well's Healthy Haralson coalition was established to better respond to the needs of the Haralson County community during the pandemic. Efforts included additional food donation support to the CCC to respond to the increased food demand during the pandemic. In addition, over 450 washable masks were donated to elementary school students, and touchless water dispensers were installed at four local schools.

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The prioritized needs identified through the comprehensive CHNA - which included collection of secondary public health data, community listening sessions, interviews and focus groups - each have representation in Tanner's FY 2020-2022 Implementation Strategy. Through ongoing community collaboration through the Get Healthy, Live Well coalition and diverse community partners, Tanner hopes to make a significant impact on addressing the key needs identified in the FY 2019 CHNA process.

Part VI, Line 3 - Patient Education of Eligibility for Assistance  
Tanner patients are provided with information pertaining to the organization's charity/indigent program at the time of registration and on the Tanner website. Any self pay or under insured patients must meet criteria for indigent care in order to have the cost of their care written off by the System. Patients are interviewed and financial statements are prepared. Patients who meet the criteria for Medicaid eligibility are referred to an outside vendor for assistance. A patient with family income up to 350% (3.5 times) of the Federal Poverty Guidelines (FPG) based on

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family size receive a 100% discount for medically necessary services.

Patients with large, medically necessary medical bills which have created a financial hardship are considered for a sliding scale discount. The lower the patient's discretionary income and the higher the healthcare bills allows for more charity allowances. Patients whose family income exceeds two times the applicable FPG may also qualify for sliding scale discounts on medically necessary services. Translation assistance is provided for patients as needed.

Financial assistance policy information is available free of charge in paper and electronic form in the following areas: 1) Posted on Hospital walls in Registration areas for patients, family and visitors; 2) Printed in fliers available at Registration desks for patients and families; 3) Printed in fliers and posted on walls mounts throughout hospitals; 4) Mailed to patients with statements; 5) Communicated to patients during phone calls; 6) Printed flyers available at local physician offices; 7) Printed flyers provided to local advocacy groups/agencies such as DFACS and Health Departments; 8) Printed in local newspaper annually for the



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community; 9) Provided to location physician office management meetings  
annually; 9) Posted on Tanner website [www.tanner.org](http://www.tanner.org).

Part VI, Line 4 - Community Information

Tanner Medical Center, Inc. delivers care to diverse communities across  
west Georgia. Following is a summary and demographics of the communities  
served by Tanner. Tanner hospitals define the community as the geographic  
area served by the hospital, considering its primary service area. The  
primary service area for all three of Tanner's hospitals - Tanner Medical  
Center/Carrollton, Tanner Medical Center/Villa Rica and Higgins General  
Hospital in Bremen - includes the geographic areas of Carroll, Haralson and  
Heard counties, covering 1,077 square miles of predominantly rural area  
(53% rural) with a total population of 161,707 (U.S. Census Bureau, 2019).  
Carroll, Haralson and Heard counties consist of rural and suburban  
communities whose health needs are met by a mixture of hospital systems,  
private practices, rural health clinics, indigent clinics and other social  
services. The proximity of Tanner's acute care hospitals (within a 12-20  
mile radius of each other) - Tanner Medical Center/Carrollton and Tanner

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Medical Center/Villa Rica - and the critical access hospital, Higgins General Hospital, provide west Georgia residents multiple access points for a variety of healthcare-related services. These facilities work collaboratively to leverage existing assets and resources throughout Tanner's overall primary service area of Carroll, Haralson and Heard counties to best meet the health needs of their communities. The facilities also leverage assets and resources in Tanner's secondary service area of Douglas, Paulding, Polk, Cleburne (Alabama) and Randolph (Alabama) counties.

Demographics (data gathered from 2021 County Health Rankings and the US Census Bureau, 2019 Estimates) of Carroll County (designated as a medically underserved area, with a community served by Tanner Medical Center/Carrollton and Tanner Medical Center/Villa Rica): Population 119,992; diversity 70.4% non-Hispanic White, 19.1% non-Hispanic Black, 7.2% Hispanic, 0.5% American Indian and Alaska Native, 1% Asian, 0.1% Native Hawaiian/Other Pacific Islander; average income \$59,200; uninsured adults 19%, uninsured children 7%; unemployment 3.4%; below poverty level 14.9%.

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Demographics of Haralson County (designated as a partial medically underserved area, the community served by Higgins General Hospital): Population 29,792; diversity 90.8% non-Hispanic white, 4.4% non-Hispanic Black, 2% Hispanic, 0.4% American Indian and Alaska Native, 0.8% Asian; average income \$49,000; uninsured adults 19%, uninsured children 7%; unemployment 3.3%; below poverty level 14.4%. Demographics of Heard County (designated as a medically underserved area, the community served by Tanner Medical Center/Carrollton): Population 11,923; diversity 84.6% non-Hispanic White, 9.6% non-Hispanic Black, 2.9% Hispanic, 0.5% American Indian and Alaska Native, 0.5% Asian; average income \$49,000; uninsured adults 18%, uninsured children 8%; unemployment 3.3%; below poverty level 16.7%.

Part VI, Line 5 - Promotion of Community Health

In FY 2021, Tanner Medical Center, Inc. provided more than \$15.8 million in community benefit services, including charity care at cost and a range of diverse programs designed to enhance access and promote the community's health.

**Part VI Supplemental Information**

Provide the following information.

- 1 **Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 **Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 **Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 **State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

Tanner Medical Center is a nonprofit organization dedicated to improving the health of the communities it serves. That's why Tanner reinvests all of its surplus funds from its operating and investment activities to improve access to care, expand and replace existing facilities and equipment and invest in technological advancements. The health system also reinvests its surplus funds to support community health programs and advance medical training, education and research.

Medical staff privileges are open to physicians whose experience and training are verified through a credentialing process. The process gathers and verifies credentials, allows the medical staff to evaluate the applicant's qualifications, previous experience and competence, and ultimately decide to grant or deny medical staff privileges.

To the benefit of the community, Tanner Medical Center, Inc. is governed by a board of directors. The majority of the board is comprised of persons who reside throughout Tanner's primary service area and who are neither employees nor contractors of the organization (nor family members thereof).

**Part VI Supplemental Information**

Provide the following information.

- 1 **Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 **Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 **Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 **State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

The Tanner Medical Center, Inc. Board of Directors ensures that the health system develops programs to address the disproportionate unmet health-related needs of the communities it serves. The board is also responsible for ensuring community benefit initiatives are developed to promote the broad health of the community. The board establishes key measures of system-wide community benefit performance and receives regular reports on progress toward established goals. In fulfilling these responsibilities, in FY 2014, the board designated a Community Benefit committee. The committee includes at least three board members, with a majority representation from a range of community stakeholders who have expertise in certain areas. These areas include the characteristics and history of local communities with disproportionate unmet health-related needs, clinical service delivery, analysis of service utilization and population health data, primary preventive health initiatives, social services, youth and family services, finance and accounting. The Community Benefit committee of the board participates in establishing program priorities based on community needs and assets, developing the hospital's community benefit implementation strategy and monitoring progress toward identified goals.

**Part VI Supplemental Information**

Provide the following information.

- 1 **Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 **Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 **Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 **State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

Part VI, Line 6 - Affiliated Health Care System

Tanner Medical Center, Inc. provides inpatient, outpatient, and emergency care services to residents of West Georgia and surrounding areas.

Tanner Medical Center, Inc. is part of an affiliated health care system which includes the following:

Tanner Medical Center/Carrollton, established to provide comprehensive health care services through the operation of a 181-bed acute care hospital in Carrollton, Georgia.

Tanner Medical Center/Villa Rica, established to provide comprehensive health care services through the operation of a 40-bed acute care hospital and Willowbrook at Tanner/Villa Rica, a 92-bed psychiatric facility in Villa Rica, Georgia.

Tanner Medical Center/Higgins General Hospital, established to provide comprehensive health care services through the operation of a 25-bed critical access hospital in Bremen, Georgia.

Tanner Medical Group, established to operate physician practices in West Georgia and Eastern Alabama.

**Part VI Supplemental Information**

Provide the following information.

- 1 **Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 **Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 **Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 **State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

Tanner Medical Center/East Alabama, established to provide comprehensive health care services through the operation of a 15-bed acute care hospital in Wedowee, Alabama. Critical access status was granted effective January 9, 2019.

Tanner Medical Center, Inc. is responsible for allocating resources and for approving budgets, major contracts and debt financing for all entities.

Part VI, Line 7 - State Filing of Community Benefit Report

Georgia

**SCHEDULE I  
(Form 990)**

**Grants and Other Assistance to Organizations,  
Governments, and Individuals in the United States**  
Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

OMB No. 1545-0047

**2020**

**Open to Public  
Inspection**

Department of the Treasury  
Internal Revenue Service

▶ Attach to Form 990.  
▶ Go to [www.irs.gov/form990](http://www.irs.gov/form990) for the latest information.

Name of the organization  
Tanner Medical Center, Inc  
Employer identification number  
58-1790149

**Part I General Information on Grants and Assistance**

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?  Yes  No

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.  
**Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments.** Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1	(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1)	Carroll County Economic Development 200 Northside Drive Carrollton GA 30117	58-2589709	501c3	120,000				Economic Development
(2)	University of West Georgia 1601 Maple Street Carrollton GA 30118	58-6002055	GOV	66,662				Workforce Developmnt
(3)	The Multiple Sclerosis Center of 3200 Downwood Circle, NW Atlanta GA 30327	55-0821471	501c3	1,080,000				General Support
(4)	Latinos United of Carroll County 409 Newnan Road Carrollton GA 30117	01-0594059		16,667				General Support
(5)	Rapha Clinic of West Georgia 253 East Highway 78 Temple GA 30179	27-1188932	501c3	65,500				General Support
(6)								
(7)								
(8)								
(9)								

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table ▶ 4

3 Enter total number of other organizations listed in the line 1 table ▶ 1



**Part III Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1					
2					
3					
4					
5					
6					
7					

**Part IV Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

See Schedule I Supplemental Information Worksheet.....

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<b>SCHEDULE I (Form 990)</b>	<b>Supplemental Information</b>	<b>2020</b>
For calendar year 2020, or tax year beginning 07/01/20, and ending 06/30/21		

Name of the organization Tanner Medical Center, Inc	Employer identification number 58-1790149
--------------------------------------------------------	----------------------------------------------

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Part I, Line 2 - Procedures for Monitoring the Use of Grant Funds

The organization monitors Tanner Medical Foundation's use of assistance through a common management team and governing board.

The organization's Board of Directors establishes key measures of system-wide community benefit performance and receive regular reports on progress toward established goals. In fulfilling these responsibilities, the Board designated a Community Benefit Committee that includes at least three Board members, with a majority representation from a range of community stakeholders who have expertise in areas such as the characteristics and history of local communities with disproportionate unmet health-related needs, clinical service delivery, analysis of service utilization and population health data, primary preventive health initiatives, social services, youth and family services, finance and accounting. The Community Benefit Committee of the Board participates in the process of establishing program priorities based on community needs and assets, developing the hospital's community benefit implementation strategy and monitoring progress toward identified goals.

**SCHEDULE J**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

Name of the organization

**Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2020**

Open to Public Inspection

Tanner Medical Center, Inc

Employer identification number

58-1790149

**Part I Questions Regarding Compensation**

**1a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- |                                                                    |                                                                            |
|--------------------------------------------------------------------|----------------------------------------------------------------------------|
| <input type="checkbox"/> First-class or charter travel             | <input type="checkbox"/> Housing allowance or residence for personal use   |
| <input type="checkbox"/> Travel for companions                     | <input type="checkbox"/> Payments for business use of personal residence   |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees     |
| <input type="checkbox"/> Discretionary spending account            | <input type="checkbox"/> Personal services (such as maid, chauffeur, chef) |

**b** If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

**2** Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?

**3** Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- |                                                                         |                                                                                     |
|-------------------------------------------------------------------------|-------------------------------------------------------------------------------------|
| <input checked="" type="checkbox"/> Compensation committee              | <input checked="" type="checkbox"/> Written employment contract                     |
| <input checked="" type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study                    |
| <input checked="" type="checkbox"/> Form 990 of other organizations     | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

**4** During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment?
- b** Participate in or receive payment from a supplemental nonqualified retirement plan?
- c** Participate in or receive payment from an equity-based compensation arrangement?
- If "Yes" to any of lines 4a–c, list the persons and provide the applicable amounts for each item in Part III.

**Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5–9.**

**5** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization?
- b** Any related organization?
- If "Yes" on line 5a or 5b, describe in Part III.

**6** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization?
- b** Any related organization?
- If "Yes" on line 6a or 6b, describe in Part III.

**7** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III

**8** Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

**9** If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

	Yes	No
1a		
1b		
2		
3		
4a	X	
4b	X	
4c		X
5a		X
5b		X
6a		X
6b		X
7		X
8		X
9		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2020

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

**Note:** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation				(F) Compensation in column (B) reported as deferred on prior Form 990
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	(C) Retirement and other deferred compensation	
1 Chris Arant, MD Director	(i) 0 (ii) 700,434 (iii) 404,717	0 57,469	0 404,717	0 10,734	0 1,185,742
2 Denise Taylor CCH	(i) 166,392 (ii) 122,985	62,746 46,378	499 369	8,202 6,062	0 175,794
3 Greg Schulenburg CIO/COO	(i) 394,989 (ii) 63,539	167,877 124,083	673 224	19,972 14,762	0 590,975
4 Deborah Matthews CNO	(i) 188,866 (ii) 139,692	93,860 69,374	2,093 1,451	20,183 14,918	0 208,125
5 Susan Fox SVP, TMG	(i) 197,953 (ii) 146,313	119,641 88,430	499 369	7,775 5,747	0 246,631
6 Wayne Senfeld Sr. VP, Bus Dev	(i) 238,399 (ii) 176,208	92,233 68,172	516 381	7,506 5,548	0 257,608
7 Quiana Scotland, M.D. Physician	(i) 497,042 (ii) 0	47,609 0	700 0	14,253 0	0 565,846
8 Alyssia Howard, M.D. Physician	(i) 511,084 (ii) 0	47,609 0	40,460 0	10,252 0	0 614,851
9 Carol Crews CFO	(i) 262,613 (ii) 194,105	127,039 93,898	36,339 26,859	8,203 6,063	0 325,533
10 Ben Camp, M.D. VP, Medical Affairs	(i) 289,748 (ii) 217,129	143,649 106,176	55,535 38,080	8,204 6,064	0 373,197
11 Tunicia Giron, MD Physician	(i) 504,116 (ii) 0	47,609 0	20,700 0	14,259 0	0 596,721
12 William Hines Contract CAO-left'20	(i) 529,095 (ii) 176,365	100,391 33,464	0 0	0 0	0 629,486
13 William Waters, M.D. Former CMO	(i) 0 (ii) 0	0 0	264,253 195,318	0 0	0 264,253
14 Loy Howard CEO	(i) 568,887 (ii) 420,481	277,421 205,050	405,390 299,636	96,212 71,113	0 1,354,784
15 Paul Perrotti Past COO (left 1/20)	(i) 19,021 (ii) 14,059	0 0	308,131 227,749	6,268 4,633	0 246,654
16 Ryan Cortez, M.D. Physician	(i) 509,708 (ii) 0	47,609 0	700 0	11,271 0	0 578,811

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

**Note:** The sum of columns (B)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

	(A) Name and Title	(B) Breakdown of 2020 total compensation						(E) Total of columns (B)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	(C) Retirement and other deferred compensation	(D) Non-taxable benefits	(F) Compensation in column (B) reported as deferred on prior Form 990		
1	Michael Hamner, M.D. Physician	(i) 495,198 (ii) 0	47,609 0	700 0	13,498 0	15,049 0	572,054 0	0 0	
2									
3									
4									
5									
6									
7									
8									
9									
10									
11									
12									
13									
14									
15									
16									

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Part I, Line 4 Severance, Nonqualified, and Equity-Based Payments

Part I, Line 4	Severance	Nonqualified	Equity-based
Greg Schulenburg	0	20,833	0
Deborah Matthews	0	20,833	0
William Waters, M.D.	459,571	0	0
Loy Howard	0	133,575	0
Paul Perrotti	262,501	0	0

Part III - Other Additional Information

Retirement Plan:

Loy Howard, CEO participates in an ineligible unfunded 457(f) plan provided to senior executives as set by his employment contract. The plan benefits are subject to substantial risk of forfeiture and are conditioned upon the future performance of services. Tanner Medical Center, Inc. long term retention plan is an unfunded top-hat plan that is provided to Mr. Howard. Unpaid plan benefits are subject to substantial risk of forfeiture. All plan benefits are scheduled to vest on or before June 30, 2021. Mr. Howard is also eligible for the Tanner Advantage Deferred Compensation Plan which

**Part III Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

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is an eligible 457 (b) top-hat plan available to senior executives and physicians. A contribution equal to the IRS maximum contribution limit for the year is made on Mr. Howard's behalf each year. A payment was made to the CEO that represents amounts earned over the course of 10 years. The annual amounts were held in a deferred compensation and retention plan designed to ensure the executive's continued employment with the hospital system. All remaining amounts under the plan were released in the 2019 tax year.

Unrelated Organization Compensation:  
Cypress Healthcare Partners, LLC, an unrelated organization, is a consulting firm providing management services to Tanner. The contract for services provided by their employee William Hines, who serves as the Chief Administrative Officer for TMC and its affiliates, is \$839,315, plus travel. Management services provided by William Hines include directing various departmental operations (TMC Engineering, Dietary, Human Resources etc.), managing physician practices, and hospice and home health operations.

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

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Bonus/Incentive:

The Executive team of the organization is eligible to receive incentive compensation in such amount, if any, as determined by the executive compensation committee of the board in its sole discretion, based on, among other things, the attainment of annual objectives established by the board. Various employees are eligible to receive bonuses and are achievement based.

Annual incentives intended to supplement retirement but paid annually are currently in place for Carol Crews, CFO and Benjamin Camp, CMO. These were approved by the executive compensation committee and reviewed by an independent consultant.



**SCHEDULE K  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information on Tax-Exempt Bonds**  
 Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

Public Inspection Copy  
 Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2020**

Open to Public Inspection

Name of the organization: **Tanner Medical Center, Inc**  
 Employer identification number: **58-1790149**

**Part I Bond Issues**

(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pooled financing	
						Yes	No	Yes	No	Yes	No
A Carroll City-County Hosp Authority	58-1790149	144709GGI	07/01/15	71,560,000	Construction			X			X
B Carroll City-County Hosp Authority	58-1790149	144709HB1	03/01/16	26,255,000	See Part VI				X		X
C Carroll City-County Hosp Authority	58-1790149	144709HW5	09/26/16	36,855,000	See Part VI			X			X
D Carroll City-County Hospital Authority	58-1790149	nonenonen	03/01/19	10,000,000	See Part VI			X			X

**Part II Proceeds**

	A		B		C		D	
	2016	2017	2018	2019	2020	2021	2022	2023
1 Amount of bonds retired	2,890,000		1,830,000		650,000		1,915,926	
2 Amount of bonds legally defeased								
3 Total proceeds of issue	75,846,532		29,251,274		41,148,747		10,000,000	
4 Gross proceeds in reserve funds								
5 Capitalized interest from proceeds								
6 Proceeds in refunding esrows			28,827,106		40,650,485			
7 Issuance costs from proceeds	429,360		424,168		528,262			
8 Credit enhancement from proceeds								
9 Working capital expenditures from proceeds								
10 Capital expenditures from proceeds	75,000,000						10,000,000	
11 Other spent proceeds								
12 Other unspent proceeds								
13 Year of substantial completion	2016	2017	2018	2019	2020	2021	2022	2023

- 14 Were the bonds issued as part of a refunding issue of tax-exempt bonds (or, if issued prior to 2018, a current refunding issue)?
 

Yes	No	Yes	No
	X		X
- 15 Were the bonds issued as part of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)?
 

Yes	No	Yes	No
X		X	
- 16 Has the final allocation of proceeds been made?
 

Yes	No	Yes	No
X		X	
- 17 Does the organization maintain adequate books and records to support the final allocation of proceeds?
 

Yes	No	Yes	No
X		X	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

**SCHEDULE K  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information on Tax-Exempt Bonds**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

▶ Attach to Form 990.   
 ▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2020**

Open to Public Inspection

Name of the organization: **Tanner Medical Center, Inc**  
Employer identification number: **58-1790149**

**Part I Bond Issues**

(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Released		(h) On behalf of issuer		(i) Pooled financing	
						Yes	No	Yes	No	Yes	No
A Carroll City-County Hosp Authority	58-1790149	nonenonen	12/12/19	25,000,000	See Part VI		X		X		X
B Carroll City-County Hospital Authority	58-1790149	144709	08/01/20	40,335,000	See Part VI		X		X		X
C											
D											

**Part II Proceeds**

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1. Amount of bonds retired			3,384,788					
2. Amount of bonds legally defeased								
3. Total proceeds of issue			25,000,000	47,749,058				
4. Gross proceeds in reserve funds								
5. Capitalized interest from proceeds								
6. Proceeds in refunding escrows				14,058,115				
7. Issuance costs from proceeds								
8. Credit enhancement from proceeds								
9. Working capital expenditures from proceeds								
10. Capital expenditures from proceeds			25,000,000	33,690,944				
11. Other spent proceeds								
12. Other unspent proceeds								
13. Year of substantial completion	2019							

	2019							
	Yes	No	Yes	No	Yes	No	Yes	No
14. Were the bonds issued as part of a refunding issue of tax-exempt bonds (or, if issued prior to 2018, a current refunding issue)?		X		X				
15. Were the bonds issued as part of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)?		X		X				
16. Has the final allocation of proceeds been made?	X			X				
17. Does the organization maintain adequate books and records to support the final allocation of proceeds?	X			X				

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part III Private Business Use

Table with 11 rows and 12 columns (A, B, C, D) for questions 1-9 regarding private business use of bond-financed property.

Part IV Arbitrage

Table with 3 rows and 12 columns (A, B, C, D) for questions 1-3 regarding arbitrage rebate and yield reduction.

**Part III Private Business Use**

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X		X				
2 Are there any lease arrangements that may result in private business use of bond-financed property?		X		X				
3a Are there any management or service contracts that may result in private business use of bond-financed property?		X		X				
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
c Are there any research agreements that may result in private business use of bond-financed property?		X		X				
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		%		%		%		%
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		%		%		%		%
6 Total of lines 4 and 5		%		%		%		%
7 Does the bond issue meet the private security or payment test?		X		X				
8a Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		X		X				
b If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of		%		%		%		%
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?								
9 Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?		X		X				

**Part IV Arbitrage**

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		X		X				
2 If "No" to line 1, did the following apply?								
a Rebate not due yet?		X		X				
b Exception to rebate?	X			X				
c No rebate due?		X		X				
If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed								
3 Is the bond issue a variable rate issue?		X		X				

**Part IV Arbitrage (continued)**

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
4a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X						
b Name of provider						X		X
c Term of hedge								
d Was the hedge superintegrated?								
e Was the hedge terminated?								
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X		X		X
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		X		X		X		X
7 Has the organization established written procedures to monitor the requirements of section 148?	X		X		X		X	

**Part V Procedures To Undertake Corrective Action**

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation isn't available under applicable regulations?								

**Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K. See instructions**

Schedule K - Differences in Issue Price Explanation  
 Carroll City-County Hosp Authority  
 Series 2015 Bonds:  
 The Part I, column (E), row (C) issue price does not agree with the Part II, column (C) line 3 total proceeds of issue due to the net original issue premium of \$4,289,532.  
 Carroll City-County Hosp Authority  
 Series 2016A Bonds:  
 The Part I, column (E), row (D) issue price does not agree with the Part II, column (D) line 3 total proceeds of issue due to the net original issue premium of \$2,996,274.  
 Carroll City-County Hosp Authority  
 Series 2016B Bonds:  
 The Part I, column (E), row (D) issue price does not agree with the Part II, column (D) line 3 total proceeds of issue due to the net original issue premium of \$4,232,747.  
 Carroll City-County Hospital Authori  
 The difference in the original amount and issue price of the bonds is the result of an issue premium in the amount of \$7,414,058.



**Part VI Supplemental Information.** Provide additional information for responses to questions on Schedule K. See instructions (continued)

Schedule K - Purpose of Issue Description

Carroll City-County Hosp Authority  
Refunding Series 2008 Bonds

Carroll City-County Hosp Authority  
Refunding Series 2010 Bonds

Carroll City-County Hospital Authori  
Acquisition of Hospital equipment

Carroll City-County Hosp Authority  
Acquisition of Hospital equipment

Carroll City-County Hospital Authori  
Refund remaining Series 2010 Certificates and finance the cost of the  
acquisition, construction, renovation, equipping and installation of  
hospital related equipment.

SCHEDULE L (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Transactions With Interested Persons

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

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Name of the organization

Tanner Medical Center, Inc

Employer identification number

58-1790149

Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

Table with 4 main columns: (a) Name of disqualified person, (b) Relationship between disqualified person and organization, (c) Description of transaction, (d) Corrected? (Yes/No). Rows 1-6.

2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958 \$
3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization \$

Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22.

Table with 9 main columns: (a) Name of interested person, (b) Relationship with organization, (c) Purpose of loan, (d) Loan to or from the org? (To/From), (e) Original principal amount, (f) Balance due, (g) In default? (Yes/No), (h) Approved by board or committee? (Yes/No), (i) Written agreement? (Yes/No). Rows 1-10.

Total \$

Part III Grants or Assistance Benefiting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

Table with 5 main columns: (a) Name of interested person, (b) Relationship between interested person and the organization, (c) Amount of assistance, (d) Type of assistance, (e) Purpose of assistance. Rows 1-10.



**Part IV Business Transactions Involving Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

	(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of org. revenues?	
					Yes	No
(1)	West Georgia Ambulance	Director	203,390	Ambulance Service		X
(2)						
(3)						
(4)						
(5)						
(6)						
(7)						
(8)						
(9)						
(10)						

**Part V Supplemental Information.**

Provide additional information for responses to questions on Schedule L (see instructions).

Schedule L, Part V - Additional Information

Steve Adams, board member, owns West Georgia Ambulance, which provides patient transportation services to Tanner Medical Center, Inc. The organization follows a specific process to bid out these services via outside legal counsel to ensure these services are at fair market value.

**SCHEDULE O**  
**(Form 990 or 990-EZ)**Department of the Treasury  
Internal Revenue Service

Name of the organization

**Supplemental Information to Form 990 or 990-EZ**Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2020****Open to Public  
Inspection**

Employer identification number

Tanner Medical Center, Inc

58-1790149

Form 990 - Organization's Mission

To provide a continuum of quality healthcare services within our resource capabilities. To serve as a leader in a collaborative effort with the community to provide health education, support services, and care for the county and surrounding area.

Form 990, Part III, Line 4a - First Accomplishment

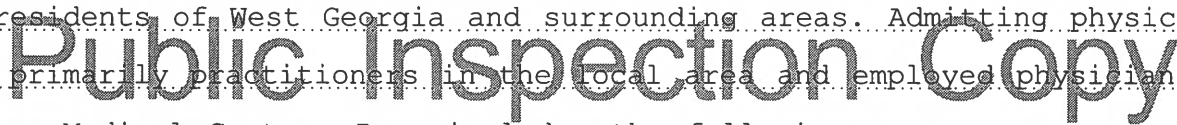
Tanner Medical Center, Inc. provides healthcare to the population of Northwest Georgia and East Alabama. Services are for both inpatient service and outpatient ancillary services including physician offices. As a not for profit corporation, Tanner provides services to patients regardless of their ability to pay for these services.

Tanner Medical Center, Inc. is a regional healthcare provider with more than 300 physicians representing 35 unique medical specialties. Tanner provides a wide range of comprehensive medical services for residents in a region of West Georgia and East Alabama. Tanner's facilities include the 180-bed acute care Tanner Medical Center/Carrollton; the Roy Richards, Sr. Cancer Center, Tanner Heart and Vascular Center, Tanner Breast Health, the Tanner Advanced Wound Center, Employee Assistance Program (Tanner EAP) and more. More information on Tanner Medical Center, Inc. is available in the health system's annual community benefit report, which can be downloaded at <http://www.tanner.org/main/healthlivingmagazine.aspx>

Tanner Medical Center, Inc. is a not-for-profit healthcare system. The Medical Center provides inpatient, outpatient and emergency care services

Name of the organization Tanner Medical Center, Inc	Employer identification number 58-1790149
--------------------------------------------------------	----------------------------------------------

to residents of West Georgia and surrounding areas. Admitting physicians are primarily practitioners in the local area and employed physicians.



Tanner Medical Center, Inc. includes the following:  
Tanner Medical Center/Carrollton, established to provide comprehensive healthcare services through the operation of a 180-bed acute care hospital in Carrollton, Georgia.

Form 990, Part VI, Line 3 - Management Delegated  
Cypress Healthcare Partners, LLC, an unrelated organization, is a consulting firm providing management services to Tanner. Cypress Healthcare Partners, LLC assigned William Hines as Chief Administrative Officer. Service provided by William Hines includes directing various departmental operations (TMC Engineering, Dietary, Human Resources etc.), managing physician practices, and hospice and home health operations.

Form 990, Part VI, Line 11b - Organization's Process to Review Form 990  
The organization's Accounting Department gathers information for the preparation of the Form 990 and consults with the CFO and Compliance Officer on certain matters. Prior to filing with the IRS, a draft copy as prepared by the external accounting firm is reviewed by the CFO for accuracy. Once corrections are made, the final version is distributed to all voting board members via electronic means prior to filing with the IRS.

Form 990, Part VI, Line 12c - Enforcement of Conflicts Policy  
The policy covers all employees, suppliers, medical staff and volunteers. Conflicts are reviewed by the Compliance Officer for resolution. The compliance officer then consults with the executive team and the CEO for

Name of the organization Tanner Medical Center, Inc	Employer identification number 58-1790149
--------------------------------------------------------	----------------------------------------------

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final resolution. Per the policy, any person with a conflict will excuse themselves from the decision making process completely. Board members physically leave the room when discussions occur that are potential conflicts. Tanner bids out services and if a company owned by a board member chooses to bid, there are additional steps for transparency, such as advertising the bidding process in the newspaper. All services are compared to fair market value. Transactions involving any potential conflict of interest are handled by the attorney to make sure all steps are taken to comply with the conflict of interest policy.

Form 990, Part VI, Line 15a - Compensation Process for Top Official  
The organization's compensation committee reviews recommendations and approves compensation packages for all senior management. TMC uses an outside nationally known compensation and benefits firm that uses survey information, reviews job standards, etc. for all senior management. The outside firm analyzes comparable compensation data for similarly qualified persons in functionally comparable positions at similarly situated organizations and presents the data to the compensation committee. With respect to deliberations and decisions regarding the compensation arrangement, official minutes are kept. The executive assistant to the CEO maintains the minutes. This process is completed every year in March.

Form 990, Part VI, Line 15b - Compensation Process for Officers  
See narrative for line 15a.

Form 990, Part VI, Line 19 - Governing Documents Disclosure Explanation

Schedule O (Form 990 or 990-EZ) 2020

Page 2

Name of the organization Tanner Medical Center, Inc	Employer identification number 58-1790149
--------------------------------------------------------	----------------------------------------------

The organization makes available its governing documents, conflict of interest policy and financial statements to members of the public who make their request at the administrative office of the organization.

## Form 990, Part IX, Line 11g - Other Fees for Services

Description	Tot/Prog Service	Mgt & General	Fundraising
Physician Fees	\$ 11,407,423	\$ 0	\$ 0
Contract Services	\$ 24,434,952	\$ 3,313,467	\$ 0
Purchased Services	\$ 6,491,671	\$ 8,868,357	\$ 0
Consultant Fees	\$ 10,600	\$ 649,105	\$ 0
Other Fees	\$ -2,887	\$ 384,568	\$ 0
Collection Fees	\$ 0	\$ 2,462,169	\$ 0
Total	\$ 42,341,759	\$ 15,677,666	\$ 0

Page 3 of 3

Schedule O (Form 990 or 990-EZ) 2020

**SCHEDULE R  
(Form 990)**

**Related Organizations and Unrelated Partnerships**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▶ Attach to Form 990.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2020**

**Open to Public Inspection**

Department of the Treasury  
Internal Revenue Service  
Name of the organization

Tanner Medical Center, Inc

Employer identification number  
58-1790149

**Part I Identification of Disregarded Entities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) TMC Campus Health Center LLC 705 Dixie Street Carrollton GA 30117 82-3790957	Clinic	GA	81,532	5,242,938	TMC
(2) Tanner Behavioral Health Mgmt Co LL 705 Dixie Street Carrollton GA 30117 81-3549718	Healthcare	GA		100	TMC
(3)					
(4)					
(5)					

**Part II Identification of Related Tax-Exempt Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
(1) Tanner Medical Foundation, Inc. 109 College Street Carrollton GA 30117-3136 58-1790152	Foundation	GA	501c3	7	TMC		X
(2) Tanner Medical Center Group Return 705 Dixie Street Carrollton GA 30117-3818 80-0785570	Healthcare	GA	501c3	3	TMC		X
(3) Tanner Medical Center Alabama, Inc. 705 Dixie Street Carrollton GA 30117-3818 47-5348597	Hospital	AL	501c3	3	TMC		X
(4) Healthliant, Inc. 705 Dixie Street Carrollton GA 30117-3818 58-1790151	Healthcare	GA	501c3	12b	NA		X
(5)							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2020

**Part III Identification of Related Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(1)	(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant partner (related, unrelated, or included from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate alloc.?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
								Yes	No		Yes	No	
(1)	.....												
(2)	.....												
(3)	.....												
(4)	.....												

**Part IV Identification of Related Organizations Taxable as a Corporation or Trust.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(1)	(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
									Yes	No
(1)	Healthliant Enterprises, Inc. 705 Dixie Street Carrollton GA 30117-3818 82-4529412	Healthcare	GA	N/A	C	N/A	N/A	N/A		X
(2)	West Georgia Endoscopy Ctr LLC 160 Clinic Avenue Carrollton GA 30117 75-3182533	Endoscopy	GA	N/A	S	385,017	619,000	51.000000		X
(3)	.....									
(4)	.....									

**Part V Transactions With Related Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts I-IV?  
 a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity  
 b Gift, grant, or capital contribution to related organization(s)  
 c Gift, grant, or capital contribution from related organization(s)  
 d Loans or loan guarantees to or for related organization(s)  
 e Loans or loan guarantees by related organization(s)  
 f Dividends from related organization(s)  
 g Sale of assets to related organization(s)  
 h Purchase of assets from related organization(s)  
 i Exchange of assets with related organization(s)  
 j Lease of facilities, equipment, or other assets to related organization(s)  
 k Lease of facilities, equipment, or other assets from related organization(s)  
 l Performance of services or membership or fundraising solicitations for related organization(s)  
 m Performance of services or membership or fundraising solicitations by related organization(s)  
 n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)  
 o Sharing of paid employees with related organization(s)  
 p Reimbursement paid to related organization(s) for expenses  
 q Reimbursement paid by related organization(s) for expenses  
 r Other transfer of cash or property to related organization(s)  
 s Other transfer of cash or property from related organization(s)

	Transaction type (a-s)					Method of determining amount involved
	(a)	(b)	(c)	(d)	(e)	
1						
a						
b						
c						
d						
e						
f						
g						
h						
i						
j						
k						
l						
m						
n						
o						
p						
q						
r						
s						

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)	Tanner Medical Foundation, Inc.	b		FMV
(2)	Tanner Medical Foundation, Inc.	c	484,232	FMV
(3)	All Entities	d	66,286,761	General Ledger
(4)	All Entities	l		Value Undetermined
(5)	All Entities	m		Value Undetermined
(6)	All Entities	o		Value Undetermined



**Part V Transactions With Related Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

**Note:** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.  
 1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts I-IV?  
 a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity  
 b Gift, grant, or capital contribution to related organization(s)  
 c Gift, grant, or capital contribution from related organization(s)  
 d Loans or loan guarantees to or for related organization(s)  
 e Loans or loan guarantees by related organization(s)  
 f Dividends from related organization(s)  
 g Sale of assets to related organization(s)  
 h Purchase of assets from related organization(s)  
 i Exchange of assets with related organization(s)  
 j Lease of facilities, equipment, or other assets to related organization(s)  
 k Lease of facilities, equipment, or other assets from related organization(s)  
 l Performance of services or membership or fundraising solicitations for related organization(s)  
 m Performance of services or membership or fundraising solicitations by related organization(s)  
 n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)  
 o Sharing of paid employees with related organization(s)  
 p Reimbursement paid to related organization(s) for expenses  
 q Reimbursement paid by related organization(s) for expenses  
 r Other transfer of cash or property to related organization(s)  
 s Other transfer of cash or property from related organization(s)

	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)	Tanner Medical Center Group	q	71,450,502	FMV
(2)				
(3)				
(4)				
(5)				
(6)				

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

Table with 11 rows and 10 columns: (a) Name, address, and EIN of entity; (b) Primary activity; (c) Legal domicile; (d) Predominant income; (e) Are all partners section 501(c)(3) organizations?; (f) Share of total income; (g) Share of end-of-year assets; (h) Disproportionate allocations?; (i) Code V-UBI amount; (j) General or managing partner?; (k) Percentage ownership.

**Part VII**

**Supplemental Information.**

Provide additional information for responses to questions on Schedule R. See instructions.

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